



UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549-1004  
FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
FOR QUARTERLY PERIOD ENDED OCTOBER 24, 2009  
COMMISSION FILE NUMBER 1-9656

**LA-Z-BOY INCORPORATED**

(Exact name of registrant as specified in its charter)

MICHIGAN

(State or other jurisdiction of incorporation or organization)

38-0751137

(I.R.S. Employer Identification No.)

1284 North Telegraph Road, Monroe, Michigan

(Address of principal executive offices)

48162-3390

(Zip Code)

Registrant's telephone number, including area code (734) 242-1444

None

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes

No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files).

Yes

No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller Reporting Company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes

No

The number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class

Common Shares, \$1.00 par value

Outstanding at November 10, 2009

51,546,055

LA-Z-BOY INCORPORATED  
FORM 10-Q SECOND QUARTER OF FISCAL 2010

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PART I  
FINANCIAL INFORMATION  
Item 1. Financial Statements

**LA-Z-BOY INCORPORATED**  
**CONSOLIDATED STATEMENT OF OPERATIONS**

|   | <b>Second Quarter Ended</b> |                 |
|---|-----------------------------|-----------------|
| <i>(Unaudited, amounts in thousands, except per share data)</i>           | <b>10/24/09</b>             | <b>10/25/08</b> |
| Sales   | \$ 300,707                  | \$ 331,948      |
| Cost of sales   |                             |                 |
| Cost of goods sold  | 204,962                     | 243,090         |
| Restructuring   | 663                         | 2,236           |
| Total cost of sales   | 205,625                     | 245,326         |
| Gross profit  | 95,082                      | 86,622          |
| Selling, general and administrative                                       | 84,697                      | 101,499         |
| Write-down of goodwill  | —                           | 408             |
| Restructuring   | 520                         | 687             |
| Operating income (loss)   | 9,865                       | (15,972)        |
| Interest expense  | 831                         | 1,651           |
| Interest income   | 199                         | 630             |
| Other income (expense), net   | 236                         | (685)           |
| Earnings (loss) before income taxes                                       | 9,469                       | (17,678)        |
| Income tax expense  | 3,762                       | 36,032          |
| Net income (loss)   | 5,707                       | (53,710)        |
| Net (income) loss attributable to noncontrolling interests                | 200                         | (34)            |
| Net income (loss) attributable to La-Z-Boy Incorporated                   | \$ 5,907                    | \$ (53,744)     |
| Basic average shares  | 51,527                      | 51,458          |
| Basic net income (loss) attributable to La-Z-Boy Incorporated per share   | \$ 0.11                     | \$ (1.05)       |
| Diluted average shares  | 51,755                      | 51,458          |
| Diluted net income (loss) attributable to La-Z-Boy Incorporated per share | \$ 0.11                     | \$ (1.05)       |
| Dividends paid per share  | \$ —                        | \$ 0.04         |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

**LA-Z-BOY INCORPORATED**  
**CONSOLIDATED STATEMENT OF OPERATIONS**

**Six Months Ended**

*(Unaudited, amounts in thousands, except per share data)*

|   | <b>10/24/09</b> | <b>10/25/08</b>    |
|---|-----------------|--------------------|
| Sales   | \$ 563,378      | \$ 653,600         |
| Cost of sales   |                 |                    |
| Cost of goods sold  | 386,511         | 478,685            |
| Restructuring   | 1,399           | 8,032              |
| Total cost of sales   | 387,910         | 486,717            |
| Gross profit  | 175,468         | 166,883            |
| Selling, general and administrative                                       | 162,153         | 192,770            |
| Write-down of goodwill  | —               | 1,700              |
| Restructuring   | 821             | 1,467              |
| Operating income (loss)   | 12,494          | (29,054)           |
| Interest expense  | 1,810           | 3,146              |
| Interest income   | 475             | 1,562              |
| Other income (expense), net   | 945             | (541)              |
| Earnings (loss) before income taxes                                       | 12,104          | (31,179)           |
| Income tax expense  | 4,201           | 30,988             |
| Net income (loss)   | 7,903           | (62,167)           |
| Net (income) attributable to noncontrolling interests                     | (13)            | (121)              |
| Net income (loss) attributable to La-Z-Boy Incorporated                   | <u>\$ 7,890</u> | <u>\$ (62,288)</u> |
| Basic average shares  | 51,503          | 51,443             |
| Basic net income (loss) attributable to La-Z-Boy Incorporated per share   | \$ 0.15         | \$ (1.21)          |
| Diluted average shares  | 51,551          | 51,443             |
| Diluted net income (loss) attributable to La-Z-Boy Incorporated per share | \$ 0.15         | \$ (1.21)          |
| Dividends paid per share  | \$ —            | \$ 0.08            |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

**LA-Z-BOY INCORPORATED**  
**CONSOLIDATED BALANCE SHEET**

*(Unaudited, amounts in thousands)*

|   | 10/24/09          | 4/25/09           |
|---|-------------------|-------------------|
| <b>Current assets</b>   |                   |                   |
| Cash and equivalents  | \$ 59,037         | \$ 17,364         |
| Restricted cash   | 500               | 18,713            |
| Receivables, net of allowance of \$25,195 at 10/24/09 and \$28,385 at 4/25/09 | 162,878           | 147,858           |
| Inventories, net  | 138,946           | 140,178           |
| Deferred income taxes—current   | 795               | 795               |
| Other current assets  | 15,956            | 22,872            |
| Total current assets  | <u>378,112</u>    | <u>347,780</u>    |
| Property, plant and equipment, net  | 142,704           | 150,234           |
| Trade names   | 3,100             | 3,100             |
| Other long-term assets  | 48,183            | 51,431            |
| Total assets  | <u>\$ 572,099</u> | <u>\$ 552,545</u> |
| <b>Current liabilities</b>  |                   |                   |
| Current portion of long-term debt   | \$ 2,067          | \$ 8,724          |
| Accounts payable  | 46,318            | 41,571            |
| Accrued expenses and other current liabilities                                | 86,167            | 75,733            |
| Total current liabilities   | <u>134,552</u>    | <u>126,028</u>    |
| Long-term debt  | 46,911            | 52,148            |
| Deferred income taxes   | 724               | 724               |
| Other long-term liabilities   | 67,950            | 63,875            |
| Contingencies and commitments   | —                 | —                 |
| <b>Equity</b>   |                   |                   |
| La-Z-Boy Incorporated shareholders' equity:                                   |                   |                   |
| Common shares, \$1 par value  | 51,546            | 51,478            |
| Capital in excess of par value  | 199,585           | 205,945           |
| Retained earnings   | 87,342            | 70,769            |
| Accumulated other comprehensive loss  | (20,955)          | (22,698)          |
| Total La-Z-Boy Incorporated shareholders' equity                              | <u>317,518</u>    | <u>305,494</u>    |
| Noncontrolling interests  | 4,444             | 4,276             |
| Total equity  | <u>321,962</u>    | <u>309,770</u>    |
| Total liabilities and equity  | <u>\$ 572,099</u> | <u>\$ 552,545</u> |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

**LA-Z-BOY INCORPORATED**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**

| <i>(Unaudited, amounts in thousands)</i>   | <b>Second Quarter Ended</b> |                 | <b>Six Months Ended</b> |                 |
|--|-----------------------------|-----------------|-------------------------|-----------------|
|  | <b>10/24/09</b>             | <b>10/25/08</b> | <b>10/24/09</b>         | <b>10/25/08</b> |
| <b>Cash flows from operating activities</b>  |                             |                 |                         |                 |
| Net income (loss)  | \$ 5,707                    | \$ (53,710)     | \$ 7,903                | \$ (62,167)     |
| Adjustments to reconcile net income (loss) to cash provided by (used for) operating activities |                             |                 |                         |                 |
| Gain on sale of assets   | (75)                        | (604)           | (88)                    | (2,670)         |
| Write-down of long-lived assets  | 200                         | —               | 200                     | —               |
| Write-down of goodwill   | —                           | 408             | —                       | 1,700           |
| Restructuring  | 1,183                       | 2,923           | 2,220                   | 9,499           |
| Provision for doubtful accounts  | 2,152                       | 4,797           | 4,514                   | 9,000           |
| Depreciation and amortization  | 6,135                       | 5,989           | 12,244                  | 11,943          |
| Stock-based compensation expense   | 1,621                       | 986             | 2,628                   | 1,855           |
| Change in receivables  | (26,484)                    | (22,261)        | (17,586)                | (8,091)         |
| Change in inventories  | 3,329                       | (63)            | 1,231                   | 10,843          |
| Change in other assets   | 11,106                      | 2,272           | 6,439                   | (529)           |
| Change in payables   | 7,073                       | 8,375           | 4,747                   | 1,927           |
| Change in other liabilities  | 10,282                      | (5,199)         | 11,553                  | (26,117)        |
| Change in deferred taxes   | (8)                         | 41,677          | —                       | 42,838          |
| Total adjustments  | 16,514                      | 39,300          | 28,102                  | 52,198          |
| Net cash provided by (used for) operating activities   | 22,221                      | (14,410)        | 36,005                  | (9,969)         |
| <b>Cash flows from investing activities</b>  |                             |                 |                         |                 |
| Proceeds from disposals of assets  | 230                         | 2,805           | 1,916                   | 7,786           |
| Capital expenditures   | (1,340)                     | (2,618)         | (2,779)                 | (9,990)         |
| Purchases of investments   | (1,338)                     | (3,516)         | (2,537)                 | (8,965)         |
| Proceeds from sales of investments   | 1,445                       | 5,233           | 4,109                   | 11,027          |
| Change in restricted cash  | —                           | (2,668)         | 17,007                  | (2,956)         |
| Change in other long-term assets   | 29                          | 158             | 14                      | 229             |
| Net cash provided by (used for) investing activities   | (974)                       | (606)           | 17,730                  | (2,869)         |
| <b>Cash flows from financing activities</b>  |                             |                 |                         |                 |
| Proceeds from debt   | 10,213                      | 24,831          | 20,673                  | 39,466          |
| Payments on debt   | (10,408)                    | (6,430)         | (32,567)                | (25,287)        |
| Dividends paid   | —                           | (2,074)         | —                       | (4,151)         |
| Net cash provided by (used for) financing activities   | (195)                       | 16,327          | (11,894)                | 10,028          |
| Effect of exchange rate changes on cash and equivalents  | (348)                       | (604)           | (168)                   | (643)           |
| Change in cash and equivalents   | 20,704                      | 707             | 41,673                  | (3,453)         |
| Cash and equivalents at beginning of period  | 38,333                      | 10,317          | 17,364                  | 14,477          |
| Cash and equivalents at end of period  | \$ 59,037                   | \$ 11,024       | \$ 59,037               | \$ 11,024       |
| Cash paid (net of refunds) during period – income taxes  | \$ (13,348)                 | \$ (719)        | \$ (13,082)             | \$ 204          |
| Cash paid during period - interest   | \$ 563                      | \$ 1,287        | \$ 1,288                | \$ 2,413        |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

**LA-Z-BOY INCORPORATED**  
**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

| <i>(Unaudited, amounts in thousands)</i>  |                     | <b>Common<br/>Shares</b> | <b>Capital in<br/>Excess of Par<br/>Value</b> | <b>Retained<br/>Earnings</b> | <b>Accumulated<br/>Other<br/>Comprehensive<br/>Loss</b> | <b>Non-<br/>Controlling<br/>Interests</b> | <b>Total</b>     |
|---|---------------------|--------------------------|---|------------------------------|---|---|------------------|
|   | At April 26, 2008   | \$ 51,428                | \$ 209,388                                    | \$ 190,215                   | \$ (227)  | \$ 2,582                                  | \$ 453,386       |
| <b>Comprehensive loss</b>   |                     |                          |   |                              |   |   |                  |
| Net income (loss)   |                     |                          |   | (121,347)                    |   | 121                                       |                  |
| Unrealized loss on marketable securities arising during the period (net of tax of \$0.4 million)          |                     |                          |   |                              | (4,332)   |   |                  |
| Reclassification adjustment for loss on marketable securities included in net loss                        |                     |                          |   |                              | 5,180   |   |                  |
| Translation adjustment  |                     |                          |   |                              | (622)   | 447                                       |                  |
| Change in fair value of cash flow hedge   |                     |                          |   |                              | (723)   |   |                  |
| Net actuarial (loss)  |                     |                          |   |                              | (21,974)  |   |                  |
| <b>Total comprehensive loss</b>   |                     |                          |   |                              |   |   | <b>(143,250)</b> |
| Stock issued for stock and employee benefit plans, net of cancellations                                   |                     | 50                       | (7,262)                                       | 7,078                        |   |   | (134)            |
| Stock option, restricted stock and performance based stock expense  |                     |                          | 3,819   |                              |   |   | 3,819            |
| Change in noncontrolling interest upon consolidation of VIE and other changes in noncontrolling interests |                     |                          |   |                              |   | 1,126                                     | 1,126            |
| Dividends paid  |                     |                          |   | (5,177)                      |   |   | (5,177)          |
|   | At April 25, 2009   | 51,478                   | 205,945                                       | 70,769                       | (22,698)  | 4,276                                     | 309,770          |
| <b>Comprehensive income</b>   |                     |                          |   |                              |   |   |                  |
| Net income  |                     |                          |   | 7,890                        |   | 13  |                  |
| Unrealized gain on marketable securities arising during the period  |                     |                          |   |                              | 1,626   |   |                  |
| Reclassification adjustment for gain on marketable securities included in net income                      |                     |                          |   |                              | (88)  |   |                  |
| Translation adjustment  |                     |                          |   |                              | (850)   | 155                                       |                  |
| Net pension amortization  |                     |                          |   |                              | 1,054   |   |                  |
| Change in fair value of cash flow hedge   |                     |                          |   |                              | 1   |   |                  |
| <b>Total comprehensive income</b>   |                     |                          |   |                              |   |   | <b>9,801</b>     |
| Stock issued for stock and employee benefit plans, net of cancellations                                   |                     | 68                       | (8,976)                                       | 8,683                        |   |   | (225)            |
| Stock option, restricted stock and performance based stock expense  |                     |                          | 2,616   |                              |   |   | 2,616            |
|   | At October 24, 2009 | \$ 51,546                | \$ 199,585                                    | \$ 87,342                    | \$ (20,955)   | \$ 4,444                                  | \$ 321,962       |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

### Note 1: Basis of Presentation

The accompanying financial statements include the consolidated accounts of La-Z-Boy Incorporated, our wholly-owned subsidiaries, and the Variable Interest Entities (“VIEs”) in which we are the primary beneficiary. The April 25, 2009 balance sheet was derived from audited financial statements, adjusted for the amendment of accounting and reporting standards for a parent’s noncontrolling interest in a subsidiary and the accounting for future ownership changes with respect to the subsidiary. This standard defines a noncontrolling interest, previously called a minority interest, as the portion of equity in a subsidiary that is not attributable, directly or indirectly, to a parent. This standard requires, among other things, that a noncontrolling interest be clearly identified, labeled and presented in the consolidated balance sheet as equity, but separate from the parent’s equity; and that the amount of consolidated net income attributable to the parent and to the noncontrolling interest be clearly identified and presented on the face of the consolidated statement of operations.

Effective April 26, 2009, we adopted this standard and applied it retrospectively which affected only presentation and disclosure. As a result, we reclassified noncontrolling interests in the amount of \$4.3 million from other long-term liabilities and accumulated other comprehensive loss to equity in the April 25, 2009 Consolidated Balance Sheet. Certain reclassifications to the Consolidated Statement of Operations have been made to prior period amounts to conform to the presentation of the current period under this standard. Recorded amounts for prior periods previously presented as Net income (loss), which are now presented as Net income (loss) attributable to La-Z-Boy Incorporated, have not changed as a result of this adoption.

The interim financial information is prepared in conformity with generally accepted accounting principles and such principles are applied on a basis consistent with those reflected in our fiscal 2009 Annual Report on Form 10-K, filed with the Securities and Exchange Commission, but does not include all the disclosures required by generally accepted accounting principles. In the opinion of management, the interim financial information includes all adjustments and accruals, consisting only of normal recurring adjustments (except as otherwise disclosed), which are necessary for a fair presentation of results for the respective interim period. During the first quarter of fiscal 2010, we recorded income of approximately \$0.6 million, primarily as a reduction of cost of goods sold, related to a correction of amounts recorded in fiscal 2009 as a foreign currency translation adjustment in shareholders’ equity. We determined that the impact of this adjustment was not material to fiscal 2009 or the projected fiscal 2010 year.

We evaluated subsequent events through November 17, 2009, the date on which this Quarterly Report on Form 10-Q was filed with the Securities and Exchange Commission.

### Note 2: Interim Results

The foregoing interim results are not necessarily indicative of the results of operations which will occur for the full fiscal year ending April 24, 2010.

### Note 3: Reclassification

Certain prior year information has been reclassified to be comparable with the current year presentation.

**Note 4: Restricted Cash**

At October 24, 2009 and April 25, 2009, we had short-term restricted cash of \$0.5 million and \$18.7 million, respectively, related to our wholly-owned insurance company. Prior to April 25, 2009, restricted cash was primarily used to support our liability for workers' compensation claims and premiums. In the first quarter of fiscal 2010 La-Z-Boy Incorporated assumed the obligations related to our workers' compensation and obtained regulatory approval to transfer substantially all of the assets from our wholly-owned insurance company, to La-Z-Boy Incorporated. As a result of these changes, restricted cash was reduced to \$0.5 million, representing the remaining invested capital in our wholly-owned insurance company.

**Note 5: Inventories**

A summary of inventories is as follows:

| <i>(Unaudited, amounts in thousands)</i> | <b>10/24/09</b>   | <b>4/25/09</b>    |
|--|-------------------|-------------------|
| Raw materials                            | \$ 60,804         | \$ 53,498         |
| Work in process                          | 11,702            | 11,281            |
| Finished goods                           | 92,188            | 101,147           |
| FIFO inventories                         | 164,694           | 165,926           |
| Excess of FIFO over LIFO                 | (25,748)          | (25,748)          |
| Inventories, net                         | <u>\$ 138,946</u> | <u>\$ 140,178</u> |

**Note 6: Pension Plans**

Net periodic pension costs were as follows:

| <i>(Unaudited, amounts in thousands)</i> | <b>Second Quarter Ended</b> |                 | <b>Six Months Ended</b> |                 |
|--|-----------------------------|-----------------|-------------------------|-----------------|
|  | <b>10/24/09</b>             | <b>10/25/08</b> | <b>10/24/09</b>         | <b>10/25/08</b> |
| Service cost                             | \$ 261                      | \$ 328          | \$ 522                  | \$ 656          |
| Interest cost                            | 1,400                       | 1,359           | 2,800                   | 2,718           |
| Expected return on plan assets           | (1,206)                     | (1,728)         | (2,412)                 | (3,456)         |
| Net amortization                         | 527                         | —               | 1,054                   | —               |
| Net periodic pension cost (benefit)      | <u>\$ 982</u>               | <u>\$ (41)</u>  | <u>\$ 1,964</u>         | <u>\$ (82)</u>  |

We did not make any contributions to the plans during the second quarter of fiscal 2010. We are not required to make any contributions to the defined benefit plan in fiscal year 2010; however we have the discretion to make contributions.

**Note 7: Financial Guarantees and Product Warranties**

We have provided financial guarantees relating to notes and leases in connection with certain La-Z-Boy Furniture Galleries® stores which are not operated by the company. The guarantees are generally for real estate leases and have remaining terms of one to three years. These guarantees enhance the credit of these dealers. The dealer is required to make periodic fee payments to compensate us for our guarantees. We have recognized liabilities for the fair values of these agreements that we have entered into, but they are not material to our consolidated financial statements.

We would be required to perform under these agreements only if the dealer were to default on the lease or note. The maximum amount of potential future payments under these guarantees was \$2.3 million as of October 24, 2009.

We have, from time to time, entered into agreements which resulted in indemnifying third parties against certain liabilities, mainly environmental obligations. We believe that judgments, if any, against us related to such agreements would not have a material effect on our business or financial condition.

Our accounting policy for product warranties is to accrue an estimated liability at the time the revenue is recognized. This estimate is based on historical claims and adjusted for currently known warranty issues. While our claims in fiscal 2010 declined, our experience indicated that the time from when the products shipped until a claim was settled has increased, so we did not see a corresponding decrease in our outstanding liability.

A reconciliation of the changes in our product warranty liability is as follows:

| <i>(Unaudited, amounts in thousands)</i>  | <b>Second Quarter Ended</b> |                  | <b>Six Months Ended</b> |                  |
|---|-----------------------------|------------------|-------------------------|------------------|
|   | <b>10/24/09</b>             | <b>10/25/08</b>  | <b>10/24/09</b>         | <b>10/25/08</b>  |
| Balance as of the beginning of the period | \$ 14,297                   | \$ 14,645        | \$ 14,394               | \$ 14,334        |
| Accruals during the period                | 3,383                       | 3,993            | 6,720                   | 8,097            |
| Settlements during the period             | (3,387)                     | (4,201)          | (6,821)                 | (7,994)          |
| Balance as of the end of the period       | <u>\$ 14,293</u>            | <u>\$ 14,437</u> | <u>\$ 14,293</u>        | <u>\$ 14,437</u> |

**Note 8: Stock-Based Compensation**

Total compensation expense recognized in the Consolidated Statement of Operations for all equity based compensation was \$1.6 million and \$2.6 million, for the second quarter and first six months of fiscal 2010, respectively. For the second quarter and first six months of fiscal 2009, we recorded compensation expense for all equity based compensation of \$1.0 million and \$1.9 million, respectively.

In the second quarter of fiscal 2010 we granted 0.1 million deferred stock units to our non-employee directors. We account for deferred stock units as liability-based awards; the compensation expense is initially measured and recognized based on the market price of our common stock at the grant date. The liability is re-measured and adjusted based on our stock price at the end of each reporting period until paid. Expense relating to the deferred stock units recorded in Selling, General and Administrative expense was \$0.9 million and \$1.3 million, for the second quarter and first six months of fiscal 2010, respectively. For the second quarter and first six months of fiscal 2009, expense relating to deferred stock units was \$0.4 million.

**Note 9: Total Comprehensive Income (Loss)**

The components of total comprehensive income (loss) are as follows:

| <i>(Unaudited, amounts in thousands)</i>  | <b>Second Quarter Ended</b>                 |                                 |                 |   |                                 |                    |
|---|---|---------------------------------|-----------------|---|---------------------------------|--------------------|
|   | <b>10/24/09</b>                             |                                 |                 | <b>10/25/08</b>                             |                                 |                    |
|   | Attributable<br>to La-Z-Boy<br>Incorporated | Non-<br>controlling<br>Interest | Total           | Attributable<br>to La-Z-Boy<br>Incorporated | Non-<br>controlling<br>Interest | Total              |
| Net income (loss)   | \$ 5,907                                    | \$ (200)                        | \$ 5,707        | \$ (53,744)                                 | \$ 34                           | \$ (53,710)        |
| Other comprehensive income (loss):  |   |                                 |                 |   |                                 |                    |
| Translation adjustment  | (130)                                       | 41                              | (89)            | (1,129)                                     | 1,370                           | 241                |
| Change in fair value of cash flow hedge   | 15  | —                               | 15              | (502)                                       | —                               | (502)              |
| Net pension amortization  | 527   | —                               | 527             | —   | —                               | —                  |
| Unrealized gains/(losses) on marketable securities arising<br>during the period | 692   | —                               | 692             | (4,034)                                     | —                               | (4,034)            |
| <b>Total comprehensive income (loss)</b>  | <b>\$ 7,011</b>                             | <b>\$ (159)</b>                 | <b>\$ 6,852</b> | <b>\$ (59,409)</b>                          | <b>\$ 1,404</b>                 | <b>\$ (58,005)</b> |

## Six Months Ended

|  | 10/24/09                              |                          |          | 10/25/08                              |                          |             |
|--|---------------------------------------|--------------------------|----------|---------------------------------------|--------------------------|-------------|
|  | Attributable to La-Z-Boy Incorporated | Non-controlling Interest | Total    | Attributable to La-Z-Boy Incorporated | Non-controlling Interest | Total       |
| <i>(Unaudited, amounts in thousands)</i>                                     |                                       |                          |          |                                       |                          |             |
| Net income (loss)  | \$ 7,890                              | \$ 13                    | \$ 7,903 | \$ (62,288)                           | \$ 121                   | \$ (62,167) |
| Other comprehensive income (loss):   |                                       |                          |          |                                       |                          |             |
| Translation adjustment   | (850)                                 | 155                      | (695)    | (1,302)                               | 1,211                    | (91)        |
| Change in fair value of cash flow hedge                                      | 1                                     | —                        | 1        | (224)                                 | —                        | (224)       |
| Net pension amortization   | 1,054                                 | —                        | 1,054    | —                                     | —                        | —           |
| Unrealized gains/(losses) on marketable securities arising during the period | 1,538                                 | —                        | 1,538    | (4,780)                               | —                        | (4,780)     |
| Total comprehensive income (loss)  | \$ 9,633                              | \$ 168                   | \$ 9,801 | \$ (68,594)                           | \$ 1,332                 | \$ (67,262) |

**Note 10: Segment Information**

Our reportable operating segments are the Upholstery Group, the Casegoods Group and the Retail Group.

*Upholstery Group.* The operating units in the Upholstery Group are La-Z-Boy, England, and Bauhaus. This group primarily manufactures and sells upholstered furniture to furniture retailers. Upholstered furniture includes recliners and motion furniture, sofas, loveseats, chairs, ottomans and sleeper sofas.

*Casegoods Group.* The operating units in the Casegoods Group are American Drew/Lea, Kincaid, and Hammary. This group primarily sells manufactured or imported wood furniture to furniture retailers. Casegoods product includes tables, chairs, entertainment centers, headboards, dressers, accent pieces and some upholstered furniture.

*Retail Group.* The Retail Group consists of 68 company-owned La-Z-Boy Furniture Galleries® stores in eight primary markets. The Retail Group sells upholstered furniture to end consumers, as well as casegoods and other accessories.

| <i>(Unaudited, amounts in thousands)</i> | Second Quarter Ended   |                        | Six Months Ended       |                        |
|--|------------------------|------------------------|------------------------|------------------------|
|  | 10/24/09<br>(13 weeks) | 10/25/08<br>(13 weeks) | 10/24/09<br>(26 weeks) | 10/25/08<br>(26 weeks) |
| <b>Sales</b>                             |                        |                        |                        |                        |
| Upholstery Group                         | \$ 232,780             | \$ 247,934             | \$ 429,472             | \$ 485,052             |
| Casegoods Group                          | 37,302                 | 48,473                 | 73,167                 | 96,594                 |
| Retail Group                             | 38,014                 | 39,484                 | 73,976                 | 81,911                 |
| VIEs                                     | 12,248                 | 11,793                 | 23,987                 | 25,871                 |
| Other/eliminations                       | (19,637)               | (15,736)               | (37,224)               | (35,828)               |
| Consolidated                             | <u>\$ 300,707</u>      | <u>\$ 331,948</u>      | <u>\$ 563,378</u>      | <u>\$ 653,600</u>      |
| <b>Operating income (loss)</b>           |                        |                        |                        |                        |
| Upholstery Group                         | \$ 25,359              | \$ 8,338               | \$ 41,649              | \$ 18,194              |
| Casegoods Group                          | (184)                  | 755                    | (305)                  | 2,132                  |
| Retail Group                             | (5,301)                | (10,391)               | (10,969)               | (20,401)               |
| VIEs                                     | (402)                  | (2,621)                | (137)                  | (3,709)                |
| Corporate and Other                      | (8,424)                | (8,722)                | (15,524)               | (14,071)               |
| Goodwill write-down                      | —                      | (408)                  | —                      | (1,700)                |
| Restructuring                            | (1,183)                | (2,923)                | (2,220)                | (9,499)                |
|  | <u>\$ 9,865</u>        | <u>\$ (15,972)</u>     | <u>\$ 12,494</u>       | <u>\$ (29,054)</u>     |

#### Note 11: Restructuring

During the past several years, we have committed to various restructuring plans to rationalize our manufacturing facilities, consolidate warehouse distribution centers and close underperforming retail facilities. With these restructuring plans, we have written-down various fixed assets. Additionally, we recorded charges for severance and benefits, contract terminations and other transition costs related to relocating and closing facilities.

In the fourth quarter of fiscal 2009, we committed to a restructuring plan to consolidate our casegoods manufacturing plants in North Carolina related to our Kincaid and American Drew/Lea operations and to convert another facility into a distribution center. The consolidation of these plants occurred in the first quarter of fiscal 2010. The conversion of the distribution center is expected to be completed by the end of the fourth quarter of fiscal 2010. In connection with these activities, we have incurred \$1.9 million in restructuring charges since the inception of this plan for severance and benefits, write-down of fixed assets and other restructuring charges. In the second quarter and first six months of fiscal 2010, we recorded pre-tax restructuring charges of \$1.1 million and \$1.7 million, respectively, covering severance and benefits and other restructuring costs in connection with this plan. We expect to incur approximately \$0.7 million in additional charges in fiscal 2010 related to severance and benefits and other restructuring costs under this plan. During fiscal 2009, the plan resulted in restructuring charges of \$0.2 million, covering severance and benefits and the write-down of fixed assets. These changes, once fully completed, are expected to result in annual cost savings of approximately \$5 to \$6 million based on current volume.

During fiscal 2008, we committed to a restructuring plan to consolidate all of our North American cutting and sewing operations in Mexico and transfer production from our Tremonton, Utah plant, to our five remaining La-Z-Boy branded upholstery manufacturing facilities. Our Utah facility ceased operations during the first quarter of fiscal 2009 and production was shifted to our remaining manufacturing facilities. At the end of the second quarter of fiscal 2010, we had about 840 employees at our Mexican facility. Because our Mexican facility is still in the beginning stages of production, only about 33% of our domestic cutting and sewing operations have been transferred to our Mexican facility. By the end of fiscal 2010 we expect 100% of our domestic fabric cutting and sewing operations to be shifted to our Mexican facility. We plan to begin shifting the domestic leather cutting and sewing operations in the second quarter of fiscal 2011. In connection with these activities, we have recorded \$10.0 million in restructuring charges, net of reversals since the inception of this plan for severance and benefits, write-down of certain fixed assets, and other restructuring costs. We expect to incur additional pre-tax restructuring charges of \$1.0 million to \$1.5 million during the next twelve months. During the second quarter and first six months of fiscal 2010, we had restructuring charges, net of reversals of \$(0.4) million and \$(0.3) million, respectively, covering severance and benefits under this plan. The reversal of restructuring charges relate to a decrease in our estimated healthcare costs for this plan. During fiscal 2009, the plan resulted in restructuring charges of \$7.7 million, covering severance and benefits (\$3.1 million) and other restructuring costs (\$4.6 million). Other restructuring costs include transportation, freight surcharges and other transition costs as we moved production to other plants. These changes, once fully completed are expected to result in annual cost savings of approximately \$20 million.

During fiscal 2007 and 2008, several of our warehouse distribution centers were consolidated into larger facilities and several underperforming stores were closed. In the second quarter and first six months of fiscal 2010, we had restructuring charges of \$0.5 million and \$0.8 million, respectively, related to contract terminations. We expect to incur approximately \$0.5 million of additional charges in the remainder of fiscal 2010. During fiscal 2009, we had restructuring charges of \$1.6 million related to contract terminations.

During fiscal 2009, we committed to restructuring plans to close a plant in Sherman, Mississippi related to our Bauhaus operations, to reduce our company-wide employment to be more in line with our sales volume, and to close the operations of our La-Z-Boy U.K. subsidiary. The closure of the plant in Sherman, Mississippi was completed in the fourth quarter of fiscal 2009. The closure of our La-Z-Boy U.K. subsidiary occurred in the second quarter of fiscal 2009. In connection with these plans, we recorded pre-tax restructuring charges of \$3.5 million in fiscal 2009, covering severance and benefits (\$1.2 million), the write-down of inventory (\$1.2 million) and the write-down of fixed assets and other restructuring charges (\$1.1 million). We do not expect to incur any additional charges related to these restructuring plans.

Additionally, during fiscal 2009 we had reversals of \$0.5 million relating to our restructuring plans in fiscal 2007.

As of October 24, 2009, we had a remaining restructuring liability of \$1.9 million which is expected to be settled as follows: \$1.3 million in the remainder of fiscal 2010 and \$0.6 million thereafter.

For the current fiscal year to date, restructuring liabilities along with charges to expense, cash payments or asset write-downs for all of our restructuring actions were as follows:

|  | 4/25/09<br>Balance | Fiscal 2010             |  | 10/24/09<br>Balance |
|--|--------------------|-------------------------|--|---------------------|
|  |                    | Charges to<br>Expense * | Cash<br>Payments<br>or Asset<br>Write-Offs |                     |
| <i>(Unaudited, amounts in thousands)</i> |                    |                         |  |                     |
| Severance and benefit-related costs      | \$ 2,022           | \$ (30)                 | \$ (777)                                   | \$ 1,215            |
| Contract termination costs               | 530                | 821                     | (669)                                      | 682                 |
| Other                                    | —                  | 1,429                   | (1,429)                                    | —                   |
| Total restructuring                      | <u>\$ 2,552</u>    | <u>\$ 2,220</u>         | <u>\$ (2,875)</u>                          | <u>\$ 1,897</u>     |

\* Charges to expense include \$0.1 million of non-cash charges for contract termination costs.

| <i>(Unaudited, amounts in thousands)</i> | <b>Fiscal 2009</b>         |                                  |  |                            |
|--|----------------------------|----------------------------------|--|----------------------------|
|  | <b>4/26/08<br/>Balance</b> | <b>Charges to<br/>Expense **</b> | <b>Cash<br/>Payments<br/>or Asset<br/>Write-Offs</b> | <b>4/25/09<br/>Balance</b> |
| Severance and benefit-related costs      | \$ 2,842                   | \$ 4,149                         | \$ (4,969)   | \$ 2,022                   |
| Fixed asset write-downs, net of gains    | —                          | 512                              | (512)  | —                          |
| Contract termination costs               | 939                        | 1,528                            | (1,937)  | 530                        |
| Other                                    | —                          | 6,271                            | (6,271)  | —                          |
| <b>Total restructuring</b>               | <b>\$ 3,781</b>            | <b>\$ 12,460</b>                 | <b>\$ (13,689)</b>                                   | <b>\$ 2,552</b>            |

\*\* Charges to expense include \$1.8 million of non-cash charges for contract termination costs, fixed asset and inventory write-downs. Inventory write-downs of \$1.2 million are included in "Other."

#### **Note 12: Income Taxes**

Our effective tax rates for the first six months of fiscal 2010 and fiscal 2009 were 34.7% and 99.0%, respectively. For fiscal 2010, a higher estimated effective tax rate was offset by an additional federal tax refund. The significantly higher rate for the first six months of fiscal 2009 resulted primarily from the recording of a \$38.2 million valuation allowance against our deferred tax assets.

#### **Note 13: Variable Interest Entities**

Financial accounting standards require the "primary beneficiary" of a VIE to include the VIE's assets, liabilities and operating results in its consolidated financial statements. In general, a VIE is a corporation, partnership, limited-liability company, trust or any other legal structure used to conduct activities or hold assets that either (a) has an insufficient amount of equity to carry out its principal activities without additional subordinated financial support, (b) has a group of equity owners that are unable to make significant decisions about its activities, or (c) has a group of equity owners that do not have the obligation to absorb losses or the right to receive returns generated by its operations.

La-Z-Boy Furniture Galleries® stores that are not operated by us are operated by independent dealers. These stores sell La-Z-Boy manufactured products as well as various accessories purchased from approved La-Z-Boy vendors. Most of these independent dealers have sufficient equity to carry out their principal operating activities without subordinated financial support. However, there are certain independent dealers that we have determined may not have sufficient equity. In some cases we have extended credit beyond normal trade terms to the independent dealers, made direct loans, entered into leases and/or guaranteed certain loans or leases.

We evaluate our transactions and relationships with our La-Z-Boy Furniture Galleries® dealers on a quarterly basis to determine if any of our independent dealers qualify as a variable interest entity and additionally whether we are the primary beneficiary for any of the dealers who do qualify as a variable interest entity. We also evaluate our current VIEs on a quarterly basis to determine if they no longer qualify as a variable interest entity.

Based on the criteria for consolidation of VIEs, we have consolidated dealers where we were the primary beneficiary based on the fair value of our variable interests. All of our consolidated VIEs were recorded at fair value on the date we became the primary beneficiary. In fiscal 2010, all earnings and losses attributed to these VIEs are recorded as Net income (loss) attributable to noncontrolling interests. Prior to fiscal 2010, all losses of the VIEs in excess of their equity were recorded as Net income (loss) and all earnings of these VIEs to the extent of recouping the losses were recorded as Net income (loss). Earnings in excess of losses were attributed to equity owners of the dealers and were recorded as minority interest.

We had three consolidated VIEs during the second quarter and first six months of fiscal 2010 representing 31 stores and four consolidated VIEs during the second quarter and first six months of fiscal 2009 representing 34 stores. The decrease was the result of our Cleveland VIE no longer being consolidated during fiscal 2010 which resulted in a decrease of 7 stores. This was offset by an increase of 4 stores relating to the changes we made with our Toronto VIE during the second half of fiscal 2009.

The table below shows information concerning our consolidated VIEs during fiscal 2010 and fiscal 2009:

| <i>(Unaudited, amounts in thousands)</i> | <b>As of</b>     |                  |
|--|------------------|------------------|
|  | <b>10/24/09</b>  | <b>4/25/09</b>   |
| Current assets                           | \$ 17,967        | \$ 16,220        |
| Other long-term assets                   | 13,427           | 13,132           |
| <b>Total assets</b>                      | <b>\$ 31,394</b> | <b>\$ 29,352</b> |
| Current liabilities                      | \$ 7,898         | \$ 5,983         |
| Other long-term liabilities              | 2,969            | 3,085            |
| <b>Total liabilities</b>                 | <b>\$ 10,867</b> | <b>\$ 9,068</b>  |

| <i>(Unaudited, amounts in thousands)</i>     | <b>Second Quarter Ended</b> |                 | <b>Six Months Ended</b> |                 |
|--|-----------------------------|-----------------|-------------------------|-----------------|
|  | <b>10/24/09</b>             | <b>10/25/08</b> | <b>10/24/09</b>         | <b>10/25/08</b> |
| Net sales, net of inter-company eliminations | \$ 12,248                   | \$ 11,793       | \$ 23,987               | \$ 25,871       |
| Net loss                                     | \$ (514)                    | \$ (2,444)      | \$ (411)                | \$ (3,503)      |

In addition to our consolidated VIEs, we had significant interests in three independent La-Z-Boy Furniture Galleries® dealers for which we were not the primary beneficiary. Our total exposure to losses related to these dealers was \$2.2 million which consists of past due accounts receivable as well as notes receivable, net of reserves and collateral on inventory and real estate. We do not have any obligations or commitments to provide additional financial support to these dealers for the remainder of fiscal 2010.

## Note 14: Earnings per Share

A reconciliation of the numerators and denominators used in the computations of basic and diluted earnings per share were as follows:

| <i>(Unaudited, amounts in thousands)</i>                | Second Quarter<br>Ended |                    | Six Months<br>Ended |                    |
|---|-------------------------|--------------------|---------------------|--------------------|
|   | 10/24/09                | 10/25/08           | 10/24/09            | 10/25/08           |
| <b>Numerator (basic and diluted):</b>                   |                         |                    |                     |                    |
| Net income (loss) attributable to La-Z-Boy Incorporated | \$ 5,907                | \$ (53,744)        | \$ 7,890            | \$ (62,288)        |
| Income allocated to participating securities            | (122)                   | —                  | (141)               | —                  |
| Dividends on participating securities                   | —                       | (32)               | —                   | (53)               |
| Net income (loss) available to common shareholders      | <u>\$ 5,785</u>         | <u>\$ (53,776)</u> | <u>\$ 7,749</u>     | <u>\$ (62,341)</u> |

| <i>(Unaudited, amounts in thousands)</i>          | Second Quarter<br>Ended |               | Six Months<br>Ended |               |
|---|-------------------------|---------------|---------------------|---------------|
|   | 10/24/09                | 10/25/08      | 10/24/09            | 10/25/08      |
| <b>Denominator:</b>                               |                         |               |                     |               |
| Basic common shares (based upon weighted average) | 51,527                  | 51,458        | 51,503              | 51,443        |
| <b>Add:</b>                                       |                         |               |                     |               |
| Stock option dilution                             | 228                     | —             | 48                  | —             |
| Diluted common shares                             | <u>51,755</u>           | <u>51,458</u> | <u>51,551</u>       | <u>51,443</u> |

Share-based payment awards that entitle their holders to receive non-forfeitable dividends prior to vesting are considered participating securities. We granted restricted stock awards that contain non-forfeitable rights to dividends on unvested shares; such stock awards are considered participating securities. As participating securities, the unvested shares are required to be included in the calculation of our basic earnings per common share, using the "two-class method." The two-class method of computing earnings per common share is an allocation method that calculates earnings per share for each class of common stock and participating security according to dividends declared and participation rights in undistributed earnings. Unvested restricted stock awards were previously included in our diluted share calculation using the treasury stock method. For the second quarter and first six months ended October 25, 2008, we did not allocate any loss to the unvested stock awards (participating securities), due to their anti-dilutive effect.

The effect of options to purchase 1.9 million and 2.6 million shares for the quarters ended October 24, 2009 and October 25, 2008 with a weighted average exercise price of \$14.97 and \$15.44 respectively, were excluded from the diluted share calculation because the exercise prices of these options were higher than the weighted average share price for the quarters and would have been anti-dilutive.

## Note 15: Fair Value Measurements

Accounting standards require the categorization of financial assets and liabilities, based on the inputs to the valuation technique, into a three-level fair value hierarchy. The various levels of the fair value hierarchy are described as follows:

- Level 1 — Financial assets and liabilities whose values are based on unadjusted quoted market prices for identical assets and liabilities in an active market that we have the ability to access.
- Level 2 — Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable for substantially the full term of the asset or liability.

- Level 3 — Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

Accounting standards require the use of observable market data, when available, in making fair value measurements. When inputs used to measure fair value fall within different levels of the hierarchy, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement.

The following table presents the fair value hierarchy for those assets measured at fair value on a recurring basis as of October 24, 2009:

| <i>(Unaudited, amounts in thousands)</i> | <b>Fair Value Measurements</b> |                 |                |
|--|--------------------------------|-----------------|----------------|
|  | <b>Level 1</b>                 | <b>Level 2</b>  | <b>Level 3</b> |
| <b>Assets</b>                            |                                |                 |                |
| Available-for-sale securities            | \$ 8,230                       | \$ 2,266        | \$ —           |
| <b>Liabilities</b>                       |                                |                 |                |
| Interest rate swap                       | —                              | (721)           | —              |
| Total                                    | <u>\$ 8,230</u>                | <u>\$ 1,545</u> | <u>\$ —</u>    |

We hold available-for-sale marketable securities to fund future obligations of one of our non-qualified retirement plans. The fair value measurements for our available-for-sale securities are based upon quoted prices in active markets, as well as through broker quotes and independent valuation providers, multiplied by the number of shares owned exclusive of any transaction costs and without any adjustments to reflect discounts that may be applied to selling a large block of the securities at one time.

We entered into a three year interest rate swap agreement in order to fix a portion of our floating rate debt. The fair value of the swap agreement was measured as the present value of all expected future cash flows based on the LIBOR-based swap yield curve as of the date of the valuation and considered counterparty non-performance risk. These assumptions can be derived from observable data or are supported by observable levels at which transactions are executed in the marketplace.

#### **Note 16: Hedging Activities**

During the first quarter of fiscal 2009, we entered into an interest rate swap agreement which we accounted for as a cash flow hedge. This swap hedges the interest on \$20 million of floating rate debt. Under the swap, we are required to pay 3.33% through May 16, 2011 and we receive three month LIBOR from the counterparty. This offsets the three month LIBOR component of interest which we are required to pay under \$20 million of floating rate debt. Interest under this debt as of October 24, 2009 was three month LIBOR plus 1.75%.

We executed this interest rate cash flow hedge in order to mitigate our exposure to variability in cash flows for the future interest payments on a designated portion of borrowings. The gains and losses are reflected in accumulated other comprehensive loss (with an offset to the hedged item in other long-term liabilities) until the hedged transaction impacts our earnings. Our interest rate swap agreement was tested for ineffectiveness during the first quarter of fiscal 2009 and was determined to be effective. Our agreement also qualified for the “short cut” method of accounting. We believe that our agreement continues to be effective and therefore no gains or losses have been recorded in our earnings.

For the second quarter and first six months of fiscal 2010, we deferred losses of \$0.7 million into accumulated other comprehensive loss. For the second quarter and first six months of fiscal 2009, we deferred gains of less than \$0.1 million into accumulated other comprehensive loss. The fair value of our interest rate swap at October 24, 2009 and at April 25, 2009 was \$0.7 million, which was included in other long-term liabilities.

#### **Note 17: Recent Accounting Pronouncements**

In December 2008, the Financial Accounting Standards Board (FASB) issued authoritative guidance for employers' disclosures about postretirement benefit plan assets. This guidance expands the disclosures related to postretirement benefit plan assets to include disclosures concerning a company's investment policies for benefit plan assets and categories of plan assets. This guidance further expands the disclosure requirements to include the fair value of plan assets, including the levels within the fair value hierarchy and any concentrations of risk related to the plan assets. This guidance will be effective for our fiscal 2010 year end and will require expanded disclosures. The adoption of this guidance will not have a material impact on our consolidated financial statements.

In June 2009, the FASB issued an amendment to the accounting and disclosure requirements for transfers of financial assets. This amendment requires greater transparency and additional disclosures for transfers of financial assets and the entity's continuing involvement with them and changes the requirements for derecognizing financial assets. In addition, this amendment eliminates the concept of a qualifying special-purpose entity ("QSPE"). This amendment is effective for our fiscal 2011 year end and interim periods within that year. We are currently evaluating the impact this amendment will have on our consolidated financial statements and disclosures.

In June 2009, the FASB issued an amendment to the consolidation guidance applicable to variable interest entities ("VIEs"). The guidance affects all entities currently within the scope of FASB ASC 810, *Consolidation*, as well as qualifying special-purpose entities ("QSPEs") that are currently excluded from the scope of FASB ASC 810, *Consolidation*. Accordingly, we will need to reconsider our previous FASB ASC 810, *Consolidation*, conclusions, including (1) whether an entity is a VIE, (2) whether we are the VIE's primary beneficiary, and (3) what type of financial statement disclosures are required. This amendment is effective for our fiscal 2011 year end and interim periods within that year.

In July 2009, the FASB issued the Accounting Standards Codification ("Codification"), which became the single source of authoritative generally accepted accounting principles (GAAP) in the United States, other than rules and interpretive releases issued by the Securities and Exchange Commission (SEC). The Codification is a reorganization of current GAAP into a topical format that eliminates the current GAAP hierarchy and instead establishes two levels of guidance – authoritative and non-authoritative. All non-grandfathered, non-SEC accounting literature that is not included in the Codification will become non-authoritative. All references to authoritative accounting literature in our financial statements beginning in the second quarter of fiscal 2010 are referenced in accordance with the Codification. There were no changes to the content of our financial statements or disclosures as a result of implementing the Codification.

In August 2009, the FASB issued amendments for the fair value measurement of liabilities. This amendment provides clarification that in circumstances in which a quoted price in an active market for the identical liability is not available, an entity is required to measure fair value using specified techniques. This amendment also clarifies that when estimating the fair value of a liability, a reporting entity is not required to include a separate input or adjustment to other inputs relating to the existence of a restriction that prevents the transfer of the liability. Additionally, this amendment clarifies that both a quoted price in an active market for the identical liability at the measurement date and the quoted price for the identical liability when traded as an asset in an active market when no adjustments to the quoted price of the asset are required are Level 1 fair value measurements. These amendments are effective for our third quarter of fiscal 2010. These amendments will not have a material impact on our consolidated financial statements and disclosures.

In October 2009, the FASB issued amendments to the criteria for separating consideration in multiple-deliverable arrangements. These amendments will establish a selling price hierarchy for determining the selling price of a deliverable. The amendments will require that a vendor determine its best estimate of selling price in a manner that is consistent with that used to determine the price to sell the deliverable on a standalone basis. These amendments will eliminate the residual method of allocation and require that arrangement consideration be allocated at the inception of the arrangement to all deliverables using the relative selling price method. These amendments will expand disclosures related to vendor's multiple-deliverable revenue arrangements. These amendments will be effective for our fiscal 2012 year end. We are currently evaluating the impact these amendments will have on our consolidated financial statements and disclosures.

**Note 18: Subsequent Event**

On November 6, 2009, the Work, Home Ownership and Business Assistance Act of 2009 (H.R. 3548) federal law was enacted. The law includes provisions allowing businesses with federal net operating losses in tax years 2008 and 2009 to carry back those losses for a period of five years and receive refunds of income taxes paid in those years. Previously, federal net operating losses could only be carried back for a period of two years. This new law is likely to impact our effective tax rate in the third quarter of fiscal 2010; however as of November 17, 2009, we are still in the process of evaluating the effect of this new law on our income tax position.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Our Management's Discussion and Analysis is an integral part of understanding our financial results. This **Management's Discussion and Analysis** should be read in conjunction with the accompanying Consolidated Financial Statements and related Notes to Consolidated Financial Statements. We begin the Management's Discussion and Analysis with an introduction to La-Z-Boy Incorporated's key businesses and strategies. We then provide a discussion of our results of operations, liquidity and capital resources, quantitative and qualitative disclosures about market risk, and critical accounting policies.

### Cautionary Statement Concerning Forward-Looking Statements

We are making forward-looking statements in this report. Generally, forward-looking statements include information concerning possible or assumed future actions, events or results of operations. More specifically, forward-looking statements include the information in this document regarding:

|  |                               |
|--|-------------------------------|
| future income, margins and cash flows    | future economic performance   |
| future growth                            | industry and importing trends |
| adequacy and cost of financial resources | management plans              |

Forward-looking statements also include those preceded or followed by the words "anticipates," "believes," "estimates," "hopes," "plans," "intends" and "expects" or similar expressions. With respect to all forward-looking statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

Actual results could differ materially from those anticipated or projected due to a number of factors. These factors include, but are not limited to: (a) changes in consumer confidence and demographics; (b) continued economic recession and fluctuations in our stock price; (c) changes in the real estate and credit markets and the potential impacts on our customers and suppliers; (d) the impact of terrorism or war; (e) continued energy and other commodity price changes; (f) the impact of logistics on imports; (g) the impact of interest rate and currency exchange rate changes; (h) operating factors, such as supply, labor or distribution disruptions including changes in operating conditions, product recalls or costs; (i) effects of restructuring actions; (j) changes in the domestic or international regulatory environment; (k) the impact of adopting new accounting principles; (l) the impact from natural events such as hurricanes, earthquakes and tornadoes; (m) the ability to procure fabric rolls and leather hides or cut and sewn fabric and leather sets domestically or abroad; (n) those matters discussed in Item 1A of our fiscal 2009 Annual Report and factors relating to acquisitions and other factors identified from time-to-time in our reports filed with the Securities and Exchange Commission. We undertake no obligation to update or revise any forward-looking statements, either to reflect new developments or for any other reason.

### Introduction

La-Z-Boy Incorporated manufactures, markets, imports, distributes and retails upholstery products and casegoods (wood) furniture products. Our La-Z-Boy brand is the most recognized brand in the furniture industry, and we are the leading global producer of reclining chairs. We own 68 La-Z-Boy Furniture Galleries® stores, which are retail locations dedicated to marketing our La-Z-Boy branded product. These 68 stores are part of the larger store network of La-Z-Boy Furniture Galleries® stores which includes a total of 311 stores, the balance of which are independently owned and operated. The network constitutes the industry's largest single-branded upholstered furniture retailer in North America. These stores combine the style, comfort and quality of La-Z-Boy furniture with our in-home design service to help consumers furnish their homes. In addition to our La-Z-Boy Furniture Galleries® store network, the La-Z-Boy brand also has a distribution model known as ComfortStudios®. ComfortStudios® are defined spaces within a larger independent retailer that are dedicated to displaying La-Z-Boy branded furniture with the average size of the space being about 5,000 square feet. As of October 24, 2009, we had 487 ComfortStudios®. We expect to open approximately 10 new ComfortStudios® during the remainder of fiscal 2010. Kincaid, England and Lea also have in-store gallery programs.

We consolidate certain of our independent dealers who do not have sufficient equity to carry out their principal business activities without our financial support. These dealers are referred to as Variable Interest Entities (“VIEs”). During the second quarter and first six months of fiscal 2010 we had three VIEs, operating 31 stores, included in our Consolidated Statement of Operations. During the second quarter and first six months of fiscal 2009 we had four VIEs, operating 34 stores, included in our Consolidated Statement of Operations.

Our reportable operating segments are the Upholstery Group, the Casegoods Group and the Retail Group.

*Upholstery Group.* In terms of revenue, our largest segment is the Upholstery Group, which includes La-Z-Boy, our largest operating unit. Also included in the Upholstery Group are the operating units Bauhaus and England. This group primarily manufactures and sells upholstered furniture to proprietary stores. Upholstered furniture includes recliners and motion furniture, sofas, loveseats, chairs, ottomans and sleeper sofas.

*Casegoods Group.* Our Casegoods Group is primarily an importer, marketer and distributor of casegoods (wood) furniture. During fiscal 2010, our remaining two casegoods manufacturing facilities are being consolidated. The operating units in the Casegoods Group are American Drew/Lea, Hammary and Kincaid. Casegoods product includes tables, chairs, entertainment centers, headboards, dressers, accent pieces and some coordinated upholstered furniture.

*Retail Group.* The Retail Group consists of 68 company-owned La-Z-Boy Furniture Galleries® stores located in eight markets ranging from the Midwest to the East Coast of the United States and also including Southeastern Florida. The Retail Group sells upholstered furniture, as well as casegoods and other accessories to end consumers through the retail network.

Challenging economic conditions have continued to have a negative impact on consumers’ discretionary spending. As a result we have continued to experience a decline in our sales volume during the second quarter and first six months of fiscal 2010. During the second half of fiscal 2009, we made significant changes to our business in order to offset the impact of these challenging economic conditions and the anticipated corresponding decline in sales volume. We reduced employment across all levels of the company, closed a plant related to our Bauhaus operations, continued to transition our cut and sew operations to our new facility in Mexico and removed costs by suspending certain employee benefits and made changes to our overall operating expenses to be more in line with our sales volume. During the first half of fiscal 2010 we have continued to reduce costs by consolidating our casegoods manufacturing facilities and continuing the transition of our cut and sew operations to Mexico. As a result of the changes we made during the second half of fiscal 2009 and the first half of fiscal 2010, we were able to produce positive net income for three consecutive quarters on declining sales volumes.

While we believe that these cost savings measures will positively impact our earnings, we remain cautious about future economic conditions, and as a result we will continue to focus on controlling our costs and managing our operating expenses based on current sales trends.

**Results of Operations**  
**Analysis of Operations: Quarter Ended October 24, 2009**  
**(Second Quarter 2010 compared with 2009)**

| <i>(Unaudited, amounts in thousands, except per share amounts and percentages)</i> | <b>Quarter Ended</b> |                    | <b>Percent change</b> |
|--|----------------------|--------------------|-----------------------|
|  | <b>10/24/09</b>      | <b>10/25/08</b>    |                       |
| Upholstery sales   | \$ 232,780           | \$ 247,934         | (6.1)%                |
| Casegoods sales  | 37,302               | 48,473             | (23.0)%               |
| Retail sales   | 38,014               | 39,484             | (3.7)%                |
| VIE sales  | 12,248               | 11,793             | 3.9%                  |
| Other/eliminations   | (19,637)             | (15,736)           | (24.8)%               |
| <b>Consolidated sales</b>  | <b>\$ 300,707</b>    | <b>\$ 331,948</b>  | <b>(9.4)%</b>         |
| Consolidated gross profit  | \$ 95,082            | \$ 86,622          | 9.8%                  |
| <b>Consolidated gross margin</b>   | <b>31.6%</b>         | <b>26.1%</b>       |                       |
| Consolidated S,G&A   | \$ 84,697            | \$ 101,499         | (16.6)%               |
| <b>S,G&amp;A as a percent of sales</b>   | <b>28.2%</b>         | <b>30.6%</b>       |                       |
| Upholstery operating income  | \$ 25,359            | \$ 8,338           | 204.1%                |
| Casegoods operating income (loss)  | (184)                | 755                | (124.4)%              |
| Retail operating loss  | (5,301)              | (10,391)           | 49.0%                 |
| VIE operating loss   | (402)                | (2,621)            | 84.7%                 |
| Corporate and other  | (8,424)              | (8,722)            | 3.4%                  |
| Goodwill write-down  | —                    | (408)              | 100.0%                |
| Restructuring  | (1,183)              | (2,923)            | 59.5%                 |
| <b>Consolidated operating income (loss)</b>  | <b>\$ 9,865</b>      | <b>\$ (15,972)</b> | <b>161.8%</b>         |
| Upholstery operating margin  | 10.9%                | 3.4%               |                       |
| Casegoods operating margin   | (0.5)%               | 1.6%               |                       |
| Retail operating margin  | (13.9)%              | (26.3)%            |                       |
| <b>Consolidated operating margin</b>   | <b>3.3%</b>          | <b>(4.8)%</b>      |                       |
| <b>Net income (loss) attributable to La-Z-Boy Incorporated</b>                     | <b>\$ 5,907</b>      | <b>\$ (53,744)</b> |                       |
| <b>Net income (loss) per share attributable to La-Z-Boy Incorporated</b>           | <b>\$ 0.11</b>       | <b>\$ (1.05)</b>   |                       |

## **Sales**

**Consolidated sales** were down 9.4% when compared with the second quarter of fiscal 2009 due to the continued challenging economic climate which included a weak retail environment, low consumer confidence, an uncertain housing market and a poor credit environment. The challenging conditions coupled with our decision to limit our exposure and credit support to certain independent dealers was reflected in our overall decrease in sales.

**Upholstery Group** sales were down 6.1% compared with the second quarter of fiscal 2009. Sales price increases resulted in a 1.8% increase in sales; however this was offset by the overall decrease in sales volume due to the continued challenging economic conditions.

**Casegoods Group** sales decreased 23.0% compared with the second quarter of fiscal 2009. The decrease in sales volume occurred across all of our casegoods operating units due to weak consumer demand. The challenging economic climate has had a negative impact on consumers' discretionary spending. Because casegoods product tends to be a higher ticket purchase compared to upholstered furniture, we believe consumers are postponing these purchases to a greater extent than they are upholstery.

**Retail Group** sales decreased 3.7% when compared with the second quarter of fiscal 2009. We believe the minimal decrease in sales was a result of our decision to maintain a strong advertising presence in the marketplace during these challenging economic conditions. Additionally, our Retail Group focused on various sales model changes implemented in the second half of fiscal 2009 to drive sales.

**VIE** sales increased 3.9% when compared with the second quarter of fiscal 2009. The slight increase in sales was result of changes we made to our Toronto VIE. Additionally, sales for our California VIE were positively impacted by the addition of one store in the second quarter of fiscal 2010. This was somewhat offset by a decrease in sales as a result of our Cleveland VIE no longer being consolidated during the second quarter of fiscal 2010.

## **Gross Margin**

Gross margin increased 5.5 percentage points in the second quarter of fiscal 2010 in comparison to the second quarter of fiscal 2009. Selling price increases in early fiscal 2009, including changes in our discounts resulted in a 1.0 percentage point increase in our gross margin and raw material costs decreases resulted in a 3.0 percentage point increase in our gross margin. Additionally, our gross margin increased 2.3 percentage points due to efficiencies realized in our domestic upholstery manufacturing facilities as a result of the many changes we made in our conversion to cellular manufacturing and more efficient capacity utilization due to the various restructurings we completed in recent years. These restructurings eliminated redundant costs by closing plants and reducing our workforce to enable our operations to run more efficiently. Restructuring charges included in gross profit decreased by \$1.6 million or 0.5 percentage points in the second quarter of fiscal 2010, when compared to the second quarter of fiscal 2009. Somewhat offsetting the positive trend mentioned above was a 2.4 percentage point decrease in our gross margin due to a change in the product mix of our sales shifting to lower margin products.

### ***Selling, General and Administrative Expenses***

Selling, general and administrative expenses (S,G&A) decreased by \$16.8 million when compared to the prior year's second quarter, or 2.4 percentage points. Advertising costs, bad debt expense and commissions expense decreased \$11.6 million or 35.5% in the second quarter of fiscal 2010, compared to the second quarter of fiscal 2009. Advertising costs as a percent of sales decreased 1.6 percentage points or \$6.4 million in the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009. Our decrease in advertising costs was mainly a result of a shift in the timing of our advertising spend as a result of an increased focus on specific promotional time periods. Additionally, the overall decline in the economic climate has decreased the cost of purchasing advertising. We believe these changes, along with some purchasing strategy shifts, have allowed us to maintain a strong presence in the marketplace, while decreasing our costs. The remainder of the decrease in selling, general and administrative expenses was a result of our overall reduction in operating expenses to be more in alignment with the current sales volumes.

### ***Goodwill Write-Down***

The goodwill write-down of \$0.4 million in the second quarter of fiscal 2009 was the result of our plan to reorganize the Toronto, Ontario retail market which we consolidated as a VIE.

### ***Restructuring***

Restructuring costs, net of reversals totaled \$1.2 million for the second quarter of fiscal 2010 as compared with \$2.9 million in the second quarter of fiscal 2009. The restructuring costs, net of reversals in the second quarter of fiscal 2010 related to the consolidation of our casegoods manufacturing plants, in addition to ongoing severance as we transition our domestic cut and sew operations to our Mexico facility and the ongoing costs for our closed retail facilities. The reversal of restructuring charges relate to a decrease in our estimated healthcare costs for these plans. The restructuring costs in the second quarter of fiscal 2009 related to the closure of our Tremonton, Utah facility, the restructuring of our La-Z-Boy U.K. facility and the ongoing costs for the closure of retail facilities. These costs were comprised mainly of severance and benefits, fixed asset and inventory impairments, transition costs for the Utah plant closure and the ongoing lease cost for our closed retail facilities.

### ***Operating Margin***

Our consolidated operating margin increased 8.1 percentage points to 3.3% for the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009. Our second quarter of fiscal 2010 operating margin included 0.4 percentage points of restructuring charges. Operating margin for the second quarter of fiscal 2009 was (4.8)% and included 0.9 percentage points of restructuring charges and 0.1 percentage points for the write-down of goodwill.

The **Upholstery Group** operating margin increased 7.5 percentage points when compared with the second quarter of fiscal 2009. Our Upholstery Group operating margin was positively impacted by efficiencies we gained through our change to a cellular manufacturing footprint, which enable us to be more productive with less employees, and more efficient capacity utilization due to the various restructurings we completed in recent years. Additionally, our Upholstery Group's operating margin was positively impacted by a decrease in raw material costs and decreases in bad debt and advertising expenses. Net advertising, after considering reimbursements for our shared advertising program, decreased \$4.0 million in the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009. Bad debt expense for our Upholstery Group decreased \$2.1 million in the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009.

Our **Casegoods Group** operating margin decreased by 2.1 percentage points in the second quarter of fiscal 2010 when compared with the second quarter of fiscal 2009. The decrease in operating margin was a direct result of the overall decrease in sales volume of our casegoods operating units. With a 23.0% decrease in sales volume, we were unable to reduce our costs quickly enough to maintain our operating margin.

Our **Retail Group** operating margin improved significantly during the second quarter of fiscal 2010 in comparison to the second quarter of fiscal 2009. The 12.4 percentage point improvement was a direct result of our focus on reducing selling and administrative costs throughout the second half of fiscal 2009. These changes, along with only a slight decrease in our Retail Group's sales volume, had a favorable impact on our operating margin.

**VIE** operating loss decreased \$2.2 million in the second quarter of fiscal 2010 when compared to the second quarter of fiscal 2009. The decrease in operating loss of our VIEs was mainly the result of changes we made to our Toronto VIE, which included terminating our relationship with one dealer in our Toronto market during the third quarter of fiscal 2009 and allowing our other Toronto dealer to assume the operations of these four stores, which added to the four that they were already operating. These changes resulted in an increase in the number of stores included by our VIE for the Toronto market and more efficient operations for the market as a whole.

**Corporate and Other** operating loss in the second quarter of fiscal 2010 decreased \$0.3 million when compared to the second quarter of fiscal 2009. During the second quarter of fiscal 2010 we had a realized loss on property sales of \$0.1 million, compared to a realized gain on property sales of \$0.6 million. This was offset by our overall focus on cost reductions.

#### ***Interest Expense***

Interest expense for the second quarter of fiscal 2010 was \$0.8 million less than the second quarter of fiscal 2009 due to a \$65.5 million decrease in our average debt. Our weighted average interest rate increased 0.2 percentage points in the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009.

#### ***Other Income/(Expense)***

Other income/(expense) was income of \$0.2 million for the second quarter of fiscal 2010, compared to expense of \$0.7 million for the second quarter of fiscal 2009. The change in the second quarter of fiscal 2010 was mainly the result of currency exchange rate gains we experienced through our foreign operations.

#### ***Income Taxes***

Our effective tax rate for the second quarter of fiscal 2010 was 39.7% compared to 203.4% for the second quarter of fiscal 2009. The rates for both fiscal 2010 and fiscal 2009 reflect an increase in the valuation allowance on our deferred tax assets of \$0.4 million and \$38.2 million, respectively.

## Results of Operations

Analysis of Operations: Six Months Ended October 24, 2009

(First Six Months of 2010 compared with 2009)

| <i>(Amounts in thousands, except per share amounts and percentages)</i>  | Six Months Ended  |                    | Percent<br>change |
|--|-------------------|--------------------|-------------------|
|  | 10/24/09          | 10/25/08           |                   |
| Upholstery sales   | \$ 429,472        | \$ 485,052         | (11.5)%           |
| Casegoods sales  | 73,167            | 96,594             | (24.3)%           |
| Retail sales   | 73,976            | 81,911             | (9.7)%            |
| VIE sales  | 23,987            | 25,871             | (7.3)%            |
| Other/eliminations   | (37,224)          | (35,828)           | (3.9)%            |
| <b>Consolidated sales</b>  | <b>\$ 563,378</b> | <b>\$ 653,600</b>  | <b>(13.8)%</b>    |
| Consolidated gross profit  | \$ 175,468        | \$ 166,883         | 5.1%              |
| <b>Consolidated gross margin</b>   | <b>31.1%</b>      | <b>25.5%</b>       |                   |
| Consolidated S,G&A   | \$ 162,153        | \$ 192,770         | (15.9)%           |
| <b>S,G&amp;A as a percent of sales</b>                                   | <b>28.8%</b>      | <b>29.5%</b>       |                   |
| Upholstery operating income  | \$ 41,649         | \$ 18,194          | 128.9%            |
| Casegoods operating income (loss)  | (305)             | 2,132              | (114.3)%          |
| Retail operating loss  | (10,969)          | (20,401)           | 46.2%             |
| VIEs operating loss  | (137)             | (3,709)            | 96.3%             |
| Corporate and other  | (15,524)          | (14,071)           | (10.3)%           |
| Goodwill write-down  | —                 | (1,700)            | 100.0%            |
| Restructuring  | (2,220)           | (9,499)            | 76.6%             |
| <b>Consolidated operating income (loss)</b>                              | <b>\$ 12,494</b>  | <b>\$ (29,054)</b> | <b>143.0%</b>     |
| Upholstery operating margin  | 9.7%              | 3.8%               |                   |
| Casegoods operating margin   | (0.4)%            | 2.2%               |                   |
| Retail operating margin  | (14.8)%           | (24.9)%            |                   |
| <b>Consolidated operating margin</b>                                     | <b>2.2%</b>       | <b>(4.4)%</b>      |                   |
| <b>Net income (loss) attributable to La-Z-Boy Incorporated</b>           | <b>\$ 7,890</b>   | <b>\$ (62,288)</b> |                   |
| <b>Net income (loss) per share attributable to La-Z-Boy Incorporated</b> | <b>\$ 0.15</b>    | <b>\$ (1.21)</b>   |                   |

## **Sales**

**Consolidated** sales were down 13.8% compared with the first six months of fiscal 2009 due to the continued challenging economic climate during the first half of our fiscal year. The challenging conditions coupled with our decision to limit our exposure and credit support to certain independent dealers was reflected in our overall decrease in sales.

**Upholstery Group** sales were down 11.5% compared with the first six months of fiscal 2009. Sales price increases resulted in a 1.5% increase in sales; however this was offset by a decrease in sales volume due to an overall weak consumer demand, which we associate with the challenging economic conditions. Additionally, in the first six months of fiscal 2009, our Upholstery Group sales were affected by the change in contractual relationships with our third party carriers that resulted in increased sales for that period as reported in our Form 10-K for the fiscal year ended April 28, 2008. This change resulted in an increase of \$11.0 million of sales in the first six months of fiscal 2009.

**Casegoods Group** sales decreased 24.3% compared with the first six months of fiscal 2009. The decrease in sales volume occurred across all of our casegoods operating units and directly related to the overall weakness at retail, which we attribute to the challenging economic conditions. Additionally, with the casegoods product typically priced higher than upholstered furniture, we believe consumers are continuing to postpone or forego these purchases to a greater extent than they are upholstery products.

**Retail Group** sales decreased 9.7% compared with the first six months of fiscal 2009. While our Retail Group's sales decreased only slightly in the second quarter of fiscal 2010 compared to the second quarter of fiscal 2009, sales for the first six months overall decreased. We attribute the overall decrease in sales to the challenging economic conditions, which continue to negatively affect the home furnishings market.

**VIE** sales decreased 7.3% compared with the first six months of fiscal 2009. The decrease was a direct result of the challenging economic climate that continues to affect the furniture industry, as well as our VIEs having three less stores during the first six months of fiscal 2010 compared to the first six months of fiscal 2009.

## **Gross Margin**

Gross margin increased 5.6 percentage points in the first six months of fiscal 2010 in comparison to the first six months of fiscal 2009. Selling price increases in early fiscal 2009, including changes in our discounts resulted in a 0.8 percentage point increase in our gross margin and raw material cost decreases resulted in a 2.2 percentage point increase in our gross margin. Additionally, our gross margin increased 2.6 percentage points due to efficiencies realized in our domestic upholstery manufacturing facilities as a result of the many changes we made in our conversion to cellular manufacturing and more efficient capacity utilization due to the various restructurings we completed in recent years. These restructurings eliminated redundant costs by closing plants and reducing our workforce to enable our operations to run more efficiently. Restructuring charges included in gross profit decreased by \$6.6 million or 1.0 percentage points during the first six months of fiscal 2010, compared to the first six months of fiscal 2009. Somewhat offsetting the positive trend mentioned above was a 1.6 percentage point decrease in our gross margin due to a change in the product mix of our sales shifting to lower margin products.

### ***Selling, General and Administrative Expenses***

Selling, general and administrative expenses (S,G&A) decreased by \$30.6 million when compared to the prior year's first six months, decreasing by 0.7 percentage points. Advertising costs, bad debt expense and commissions expense decreased \$19.0 million or 30.8% in the first six months of fiscal 2010, compared to the first six months of fiscal 2009. Advertising costs as a percent of sales decreased 0.7 percentage points or \$8.1 million in the first six months of fiscal 2010 compared to the first six months of fiscal 2009. Our decrease in advertising costs was a result of a shift in the timing of our advertising spend as a result of an increased focus on specific promotional time periods. Additionally, the overall decline in the economic climate has decreased the cost of purchasing advertising. These changes, along with some purchasing strategy shifts, have allowed us to maintain a strong presence in the marketplace, while decreasing our costs. The remainder of the decrease in selling, general and administrative expenses was a result of our overall reduction in operating expenses to be more in alignment with the current sales volumes.

### ***Goodwill Write-down***

The goodwill write-down of \$1.7 million in the first six months of fiscal 2009 was the result of our plan to reorganize the Toronto, Ontario retail market which we consolidated as a VIE (\$0.4 million) and the result of our plan to close the operations of our La-Z-Boy U.K. subsidiary (\$1.3 million).

### ***Restructuring***

Restructuring costs, net of reversals totaled \$2.2 million for the first six months of fiscal 2010, compared with \$9.5 million in the first six months of fiscal 2009. The restructuring costs, net of reversals in fiscal 2010 related to the consolidation of our casegoods manufacturing plant, in addition to ongoing severance and benefits as we transition our domestic cut and sew operations to our Mexico facility and the ongoing costs for our closed retail facilities. Restructuring reversals relate to a decrease in our estimated healthcare costs for these plans. The restructuring costs in fiscal 2009 related to the closure of our Tremonton, Utah facility, the restructuring of our La-Z-Boy U.K. facility and the ongoing costs for the closure of retail facilities. These costs were comprised mainly of severance and benefits, fixed asset and inventory impairments, transition costs for the Utah plant closure and the ongoing lease cost for our closed retail facilities.

### ***Operating Margin***

Our consolidated operating margin increased 6.6 percentage points to 2.2% for the first six months of fiscal 2010. Our consolidated operating margin for the first six months of fiscal 2010 included 0.4 percentage points for restructuring charges. Operating margin for the first six months of fiscal 2009 was (4.4)% and included 0.3 percentage points for the goodwill write-down and 1.5 percentage points for restructuring charges.

The **Upholstery Group** operating margin increased 5.9 percentage points when compared with the first six months of fiscal 2009. Our Upholstery Group operating margin was positively impacted by efficiencies we gained through our change to a cellular manufacturing footprint, which enables us to be more productive with less employees, and more efficient capacity utilization due to the various restructurings we completed in recent years. Additionally, our Upholstery Group's operating margin was positively impacted by a decrease in raw material costs and decreases in bad debt and advertising expenses. Net advertising, after considering reimbursements for our shared advertising program, decreased \$3.9 million in the first six months of fiscal 2010 compared to the first six months of fiscal 2009. Bad debt expense for our Upholstery Group decreased \$3.6 million in the first six months of fiscal 2010 compared to the first six months of fiscal 2009.

Our **Casegoods Group** operating margin decreased 2.6 percentage points when compared with the first six months of fiscal 2009. The decrease in operating margin was a direct result of the overall decrease in sales volume of our casegoods operating units. With a 24.3% decrease in sales volume, we were unable to reduce our costs quickly enough to maintain our operating margin.

Our **Retail Group** operating margin improved significantly in the first six months of fiscal 2010, compared to the first six months of fiscal 2009. The 10.1 percentage point increase was a direct result of our focus on reducing selling and administrative costs throughout the second half of fiscal 2009. These changes had a favorable impact on our operating margin even on the decrease in sales volume.

**VIE** operating loss decreased \$3.6 million in the first six months of fiscal 2010, compared to the first six months of fiscal 2009. The decrease in operating loss of our VIEs was mainly the result of changes we made to our Toronto VIE, which included terminating our relationship with one dealer in our Toronto market during the third quarter of fiscal 2009 and allowing our other Toronto dealer to assume the operations of these four stores which added to the four that they were already operating. These changes resulted in an increase in the number of stores included by our VIE for the Toronto market and more efficient operations for the market as a whole.

**Corporate and Other** operating loss increased \$1.5 million during the first six months of fiscal 2010 when compared with the first six months of fiscal 2009. During the first six months of fiscal 2010 we had a \$0.1 million loss on property sales, compared to a realized gain on property sales of \$2.7 million during the first six months of fiscal 2009. This was offset by our overall reduction in operating expenses.

#### ***Interest Expense***

Interest expense for the first half of fiscal 2010 was \$1.3 million less than the first half of fiscal 2009 due to a \$59.4 million decrease in our average debt and a 0.2 percentage point decrease in our weighted average interest rate.

#### ***Other Income/(Expense)***

Other income/(expense) was income of \$0.9 million for the first six months of fiscal 2010, compared to expense of \$0.5 million for the first six months of fiscal 2009. The change in the first half of fiscal 2010 was mainly the result of currency exchange rate gains we experienced through our foreign operations.

#### ***Income Taxes***

Our effective tax rates for the first six months of fiscal 2010 and fiscal 2009 were 34.7% and 99.0%, respectively. For fiscal 2010, a higher estimated effective tax rate was offset by an additional federal tax refund. The significantly higher rate for the first six months of fiscal 2009 resulted primarily from the recording of a \$38.2 million valuation allowance against our deferred tax assets.

#### ***Liquidity and Capital Resources***

Our sources of cash liquidity include cash and equivalents, cash from operations and amounts available under our credit facility. These sources have been adequate for day-to-day operations and capital expenditures. We had cash and equivalents of \$59.0 million at October 24, 2009, compared to \$17.4 million at April 25, 2009. In the first six months of fiscal 2010, restricted cash decreased by \$18.2 million and became available to be used for operations due to a change in our wholly-owned insurance company in the first quarter of fiscal 2010. During the first six months of fiscal 2010 we received \$13.1 million, net, in income tax refunds. The majority of these refunds were the result of carrying our fiscal 2009 loss back to prior fiscal years in which we had taxable income in order to get a return of income tax paid for those fiscal years.

Under our credit agreement we have certain covenants and restrictions, including a 1.05 to 1.00 fixed charge coverage ratio requirement which would become effective if excess availability fell below \$30.0 million. Excess availability is the difference between our eligible accounts receivable and inventory less the total of our outstanding letters of credit, other reserves as denoted in our credit agreement and our outstanding borrowings on our revolving credit agreement. We do not expect to fall below the required excess availability thresholds in the next twelve months. As of October 24, 2009, we had \$30.0 million outstanding on our credit facility and \$87.0 million of excess availability, compared to \$35.0 million outstanding on our credit facility and \$65.0 million of excess availability as of April 25, 2009. As of October 24, 2009, we would have been in compliance with the fixed charge coverage ratio requirement had it been in effect.

Our borrowing capacity is based on eligible trade accounts receivables and inventory of the company. During the first six months, our inventory levels decreased slightly, the amount outstanding on our credit facility decreased, while our accounts receivable increased. As a result, the capacity to borrow on our credit facility increased during the first six months of fiscal 2010. Periodically, our lenders have the option to change the advance rates on inventory and accounts receivable and to adjust reserves, which could have a negative impact on our availability.

A deterioration of market conditions could reduce our sales volume further and have a negative impact on our results of operations, cash flows and financial position including, but not limited to, significant operating losses. This could adversely affect the cost and availability of funding, the credit worthiness of our customers and could have a negative impact on our availability.

In the fourth quarter of fiscal 2009 we suspended our quarterly dividend because of the deteriorating economic conditions. We continue to believe it to be more prudent to conserve cash and redirect those funds back into the company. Under our credit agreement, dividend restrictions would become effective if our excess availability fell below \$30.0 million.

Capital expenditures for the first six months of fiscal 2010 were \$2.8 million compared with \$10.0 million during the first six months of fiscal 2009. There are no material purchase commitments for capital expenditures, which are expected to be in the range of \$12 million to \$14 million in fiscal 2010. We expect restructuring costs from our plan to transition our domestic cutting and sewing operations to Mexico, our ongoing costs for our closed retail facilities and our plan to consolidate our North Carolina casegoods manufacturing plants to impact cash by \$1.6 million during the remainder of fiscal 2010 and \$0.3 million in fiscal 2011.

We expect to pay our contractual obligations due in the remainder of fiscal 2010 using our cash flow from operations, our \$59.0 million of cash on hand as of October 24, 2009 and the \$87.0 million of availability under our credit facility. We believe our present cash balance, cash flows from operations and current availability under our credit agreement will be sufficient to fund our business needs. We will continue to manage our credit exposure to our independent dealers.

The following table illustrates the main components of our cash flows:

| <b>Cash Flows Provided By (Used For)</b><br><i>(Unaudited, amounts in thousands)</i> | <b>Six Months Ended</b> |                 |
|--|-------------------------|-----------------|
|  | <b>10/24/09</b>         | <b>10/25/08</b> |
| <b>Operating activities</b>  |                         |                 |
| Net income (loss)  | \$ 7,903                | \$ (62,167)     |
| Non-cash add backs and changes in deferred taxes                                     | 19,498                  | 64,666          |
| Restructuring  | 2,220                   | 9,499           |
| Working capital  | 6,384                   | (21,967)        |
| <b>Cash provided by (used for) operating activities</b>                              | <b>36,005</b>           | <b>(9,969)</b>  |
| <b>Investing activities</b>  | <b>17,730</b>           | <b>(2,869)</b>  |
| <b>Financing activities</b>  |                         |                 |
| Net increase (decrease) in debt  | (11,894)                | 14,179          |
| Other financing activities, mainly dividends   | —                       | (4,151)         |
| <b>Cash provided by (used for) financing activities</b>                              | <b>(11,894)</b>         | <b>10,028</b>   |
| Exchange rate changes  | (168)                   | (643)           |
| Net increase (decrease) in cash and equivalents                                      | \$ 41,673               | \$ (3,453)      |

### **Operating Activities**

During the first six months of fiscal 2010, net cash provided by operating activities was \$36.0 million, compared with \$10.0 million used for operating activities in the first six months of fiscal 2009. Our net income in the first six months of fiscal 2010 versus our net loss in the first six months of fiscal 2009, as well as positive cash flow from working capital was the main reason for the increase in cash flows from operating activities. The working capital cash provided by operations in the first six months of fiscal 2010 was mainly attributable to a decrease in our prepaid income taxes and an increase in our income tax payables and customer deposits during the first six months of fiscal 2010. This was offset by an increase in our accounts receivable during the first six months of fiscal 2010. The working capital cash used for operations in the first six months of fiscal 2009 was a result of a decrease in our payroll and benefit liabilities and a decrease in our customer deposits during the first six months of fiscal 2009.

### **Investing Activities**

During the first six months of fiscal 2010, net cash provided by investing activities was \$17.7 million, whereas \$2.9 million was used for investing activities during fiscal 2009. The increase in net cash provided by investing activities resulted primarily from the change in restricted cash during the first six months of fiscal 2010.

### **Financing Activities**

We used \$11.9 million of cash for financing activities in the first six months of fiscal 2010 compared with \$10.0 million of cash provided by financing activities during the first six months of fiscal 2009. Our financing activities in the first six months of fiscal 2010 included a net pay down of debt of \$11.9 million, compared to a \$14.2 million net increase in debt in the first six months of fiscal 2009. In addition to these financing activities, our first six months of fiscal 2009 also included dividend payments of \$4.2 million.

The balance sheet at the end of the second quarter of fiscal 2010 reflected a \$3.2 million liability for uncertain income tax positions. Of this amount only a nominal amount will be settled within the next 12 months. The remaining balance, to the extent it is ever paid, will be paid as tax audits are completed or settled. There were no material changes to our contractual obligations table during the first six months of fiscal 2010.

Our debt-to-capitalization ratio was 13.2% at October 24, 2009 and 16.4% at April 25, 2009. Capital is defined as total debt plus total equity.

Our Board of Directors has authorized the repurchase of company stock. As of October 24, 2009, 5.4 million additional shares could be purchased pursuant to this authorization. We did not purchase any shares during the first half of fiscal 2010.

We have guaranteed various leases and notes of dealers with proprietary stores. The total amount of these guarantees was \$2.3 million at October 24, 2009. Of this, \$1.5 million will expire within one year and \$0.8 million in one to three years. In recent years, we have increased our imports of casegoods product and leather and fabric for upholstery product. At the end of the second quarter of fiscal 2010, we had \$32.8 million in open purchase orders with foreign casegoods, leather and fabric sources. Our open purchase orders that have not begun production are cancelable.

We are not required to make any contributions to our defined benefit plans; however, we may make discretionary contributions.

Continuing compliance with existing federal, state and local statutes dealing with protection of the environment is not expected to have a material effect upon our capital expenditures, earnings, competitive position or liquidity.

### **Restructuring**

In the fourth quarter of fiscal 2009, we committed to a restructuring plan to consolidate our casegoods manufacturing plants in North Carolina related to our Kincaid and American Drew/Lea operations and to convert another facility into a distribution center. The consolidation of these plants occurred in the first quarter of fiscal 2010. The conversion of the distribution center is expected to be completed by the end of the fourth quarter of fiscal 2010. In connection with these activities, we have incurred \$1.9 million in restructuring charges since the inception of this plan for severance and benefits, write-down of fixed assets and other restructuring charges. In the second quarter and first six months of fiscal 2010, we recorded pre-tax restructuring charges of \$1.1 million and \$1.7 million, respectively, covering severance and benefits and other restructuring costs in connection with this plan. We expect to incur approximately \$0.7 million in additional charges in fiscal 2010 related to severance and benefits and other restructuring costs under this plan. During fiscal 2009, the plan resulted in restructuring charges of \$0.2 million, covering severance and benefits and the write-down of fixed assets. These changes, once fully completed, are expected to result in annual cost savings of approximately \$5 to \$6 million based on current volume.

During fiscal 2008, we committed to a restructuring plan to consolidate all of our North American cutting and sewing operations in Mexico and transfer production from our Tremonton, Utah plant, to our five remaining La-Z-Boy branded upholstery manufacturing facilities. Our Utah facility ceased operations during the first quarter of fiscal 2009 and production was shifted to our remaining manufacturing facilities. At the end of the second quarter of fiscal 2010, we had about 840 employees at our Mexican facility. Because our Mexican facility is still in the beginning stages of production, only about 33% of our domestic cutting and sewing operations have been transferred to our Mexican facility. By the end of fiscal 2010 we expect 100% of our domestic fabric cutting and sewing operations to be shifted to our Mexican facility. We plan to begin shifting the domestic leather cutting and sewing operations in the second quarter of fiscal 2011. In connection with these activities, we have recorded \$10.0 million in restructuring charges, net of reversals since the inception of this plan for severance and benefits, write-down of certain fixed assets, and other restructuring costs. We expect to incur additional pre-tax restructuring charges of \$1.0 million to \$1.5 million during the next twelve months. During the second quarter and first six months of fiscal 2010, we had restructuring charges, net of reversals of \$(0.4) million and \$(0.3) million, respectively, covering severance and benefits under this plan. The reversal of restructuring charges relate to a decrease in our estimated healthcare costs for this plan. During fiscal 2009, the plan resulted in restructuring charges of \$7.7 million, covering severance and benefits (\$3.1 million) and other restructuring costs (\$4.6 million). Other restructuring costs include transportation, freight surcharges and other transition costs as we moved production to other plants. These changes, once fully completed are expected to result in annual cost savings of approximately \$20 million.

During fiscal 2007 and 2008, several of our warehouse distribution centers were consolidated into larger facilities and several underperforming stores were closed. In the second quarter and first six months of fiscal 2010, we had restructuring charges of \$0.5 million and \$0.8 million, respectively, related to contract terminations. We expect to incur approximately \$0.5 million of additional charges in the remainder of fiscal 2010. During fiscal 2009, we had restructuring charges of \$1.6 million related to contract terminations.

During fiscal 2009, we committed to restructuring plans to close a plant in Sherman, Mississippi related to our Bauhaus operations, to reduce our company-wide employment to be more in line with sales volume, and to close the operations of our La-Z-Boy U.K. subsidiary. The closure of the plant in Sherman, Mississippi was completed in the fourth quarter of fiscal 2009. The closure of our La-Z-Boy U.K. subsidiary occurred in the second quarter of fiscal 2009. In connection with these plans, we recorded pre-tax restructuring charges of \$3.5 million in fiscal 2009, covering severance and benefits (\$1.2 million), the write-down of inventory (\$1.2 million) and the write-down of fixed assets and other restructuring charges (\$1.1 million). We do not expect to incur any additional charges related to these restructuring plans.

Additionally, during fiscal 2009 we had reversals of \$0.5 million relating to our restructuring plans in fiscal 2007.

As of October 24, 2009, we had a remaining restructuring liability of \$1.9 million which is expected to be settled as follows: \$1.3 million in the remainder of fiscal 2010 and \$0.6 million thereafter.

For the current fiscal year to date, restructuring liabilities along with charges to expense, cash payments or asset write-downs for all of our restructuring actions were as follows:

|  | 4/25/09<br>Balance | Fiscal 2010             |  | 10/24/09<br>Balance |
|--|--------------------|-------------------------|--|---------------------|
|  |                    | Charges to<br>Expense * | Cash<br>Payments<br>or Asset<br>Write-Offs |                     |
| <i>(Unaudited, amounts in thousands)</i> |                    |                         |  |                     |
| Severance and benefit-related costs      | \$ 2,022           | \$ (30)                 | \$ (777)                                   | \$ 1,215            |
| Contract termination costs               | 530                | 821                     | (669)                                      | 682                 |
| Other                                    | —                  | 1,429                   | (1,429)                                    | —                   |
| Total restructuring                      | <u>\$ 2,552</u>    | <u>\$ 2,220</u>         | <u>\$ (2,875)</u>                          | <u>\$ 1,897</u>     |

\* Charges to expense include \$0.1 million of non-cash charges for contract termination costs.

|  | <b>Fiscal 2009</b>         |                                  |  |                            |
|--|----------------------------|----------------------------------|--|----------------------------|
|  | <b>4/26/08<br/>Balance</b> | <b>Charges to<br/>Expense **</b> | <b>Cash<br/>Payments<br/>or Asset<br/>Write-Offs</b> | <b>4/25/09<br/>Balance</b> |
| <i>(Unaudited, amounts in thousands)</i> |                            |                                  |  |                            |
| Severance and benefit-related costs      | \$ 2,842                   | \$ 4,149                         | \$ (4,969)   | \$ 2,022                   |
| Fixed asset write-downs, net of gains    | —                          | 512                              | (512)  | —                          |
| Contract termination costs               | 939                        | 1,528                            | (1,937)  | 530                        |
| Other                                    | —                          | 6,271                            | (6,271)  | —                          |
| <b>Total restructuring</b>               | <b>\$ 3,781</b>            | <b>\$ 12,460</b>                 | <b>\$ (13,689)</b>                                   | <b>\$ 2,552</b>            |

\*\* Charges to expense include \$1.8 million of non-cash charges for contract termination costs, fixed asset and inventory write-downs. Inventory write-downs of \$1.2 million are included "Other."

### **Critical Accounting Policies**

Our critical accounting policies are disclosed in our Form 10-K for the year ended April 25, 2009. There were no material changes to our critical accounting policies during the first six months of fiscal 2010.

### **Regulatory Developments**

The Continued Dumping and Subsidy Offset Act of 2000 ("CDSOA") provides for distribution of monies collected by U.S. Customs and Border Protection ("CBP") from anti-dumping cases to domestic producers that supported the anti-dumping petition. The Dispute Settlement Body of the World Trade Organization ("WTO") ruled that such payments violate the United States' WTO obligations. In response to that ruling, on February 8, 2006, the President signed legislation passed by Congress that repeals CDSOA distributions to eligible domestic producers for duties collected on imports entered into the United States after September 30, 2007. The government is withholding a portion of the CDSOA funds as a result of two lower court cases involving the CDSOA that were decided against the government on constitutional grounds and that have been appealed. Although the U.S. Court of Appeals for the Federal Circuit has subsequently reversed one of those lower court cases, that decision still may be subject to further judicial review. The resolution of these legal appeals will have a significant impact on the amount of additional CDSOA funds we receive.

In view of the uncertainties associated with this program, we are unable to predict the amounts, if any, we may receive in the future under CDSOA. However, assuming CDSOA distributions continue, these distributions could be material depending on the results of legal appeals and administrative reviews and our actual percentage allocation. We received \$8.1 million during fiscal 2009, \$7.1 million during fiscal 2008 and \$3.4 million during fiscal 2007 in CDSOA payments and funds related to the anti-dumping order on wooden bedroom furniture from China.

### **Recent Accounting Pronouncements**

Refer to Note 17 for updates on recent accounting pronouncements since the filing of our Form 10-K for the year ended April 25, 2009.

## **Business Outlook**

Although the magnitude of volume declines is not as great as we experienced over the last several quarters, we remain concerned about the overall macroeconomic environment and it is too early to predict a recovery for our industry. We will continue to look for ways to drive sales and operate our business in the most efficient manner possible while continuing to make whatever changes are necessary to our business model. We will also maintain a clear focus on our balance sheet to ensure our company has the greatest operating flexibility in the challenging environment.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to market risk from changes in interest rates. Our exposure to interest rate risk results from our variable rate debt under which we had \$25.4 million of borrowings at October 24, 2009. In May 2008, we entered into an interest rate swap agreement to mitigate the impact of changes in interest rates on \$20.0 million of our floating rate debt. Management estimates that a one percentage point change in interest rates would not have a material impact on our results of operations for fiscal 2010 based upon the current levels of exposed liabilities.

We are exposed to market risk from changes in the value of foreign currencies. Substantially all of our imports purchased outside of North America are denominated in U.S. dollars. Our exposure to changes in the value of foreign currencies results from the assets of our Mexico subsidiary, which totaled \$2.0 million at October 24, 2009. Management estimates that a 10% change in the value of the peso would not have a material impact on our results of operations for fiscal 2010 based upon the current asset levels.

## **ITEM 4. CONTROLS AND PROCEDURES**

**Disclosure Controls and Procedures.** As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined in Rule 13a-15(e) of the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that such disclosure controls and procedures are effective to ensure that information required to be disclosed in our periodic reports filed under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission's rules and forms and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

**Changes in Internal Control over Financial Reporting.** There were no changes in our internal controls over financial reporting that occurred during the fiscal quarter ended October 24, 2009 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II — OTHER INFORMATION

### ITEM 1A. RISK FACTORS

There have been no material changes to our risk factors during the first six months of fiscal 2010. Our risk factors are disclosed in our Form 10-K for the year ended April 25, 2009.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Annual Meeting of Shareholders of La-Z-Boy Incorporated was held on August 19, 2009. The shareholders voted to elect three directors for three-year terms expiring in 2012, to elect one director for a term expiring in 2010 and to ratify the selection of the independent registered public accounting firm for fiscal year 2010.

| <b>Proposal</b>  | <b>Shares Voted In Favor</b> | <b>Percent Shares In Favor</b> | <b>Shares Withheld</b> |
|--|------------------------------|--------------------------------|------------------------|
| <b>Election of Directors for terms expiring in 2012:</b> |                              |                                |                        |
| John H. Foss   | 43,251,478                   | 97.4%                          | 1,141,859              |
| Janet E. Kerr  | 43,316,124                   | 97.6%                          | 1,077,213              |
| Nido R. Qubein   | 42,858,074                   | 96.6%                          | 1,535,263              |

| <b>Proposal</b>  | <b>Shares Voted In Favor</b> | <b>Percent Shares In Favor</b> | <b>Shares Withheld</b> |
|--|------------------------------|--------------------------------|------------------------|
| <b>Election of a Director for a term expiring in 2010:</b> |                              |                                |                        |
| Richard M. Gabrys  | 39,894,714                   | 89.9%                          | 4,498,623              |

#### **Directors whose term in office continued after the annual meeting:**

Kurt L. Darrow

David K. Hehl

James W. Johnston

H. George Levy, M.D.

Rocque E. Lipford

W. Alan McCollough

Jack L. Thompson

| <b>Proposal</b>  | <b>Shares Voted In Favor</b> | <b>Shares Voted Against</b> | <b>Shares Abstained</b> | <b>Broker Non-Votes</b> |
|--|------------------------------|-----------------------------|-------------------------|-------------------------|
| Ratify the selection of the independent registered public accounting firm for FYE 2010 (1) | 43,807,956                   | 405,799                     | 179,582                 | —                       |

- (1) Approval required affirmative votes of majority of shares voted on proposal.

## ITEM 6. EXHIBITS

### Exhibit

| Number  | Description   |
|---------|---|
| (10.1)* | 2005 La-Z-Boy Incorporated Executive Deferred Compensation Plan as amended and restated effective November 18, 2008 |
| (31.1)  | Certifications of Chief Executive Officer pursuant to Rule 13a-14(a)  |
| (31.2)  | Certifications of Chief Financial Officer pursuant to Rule 13a-14(a)  |
| (32)    | Certifications of Executive Officers pursuant to 18 U.S.C. Section 1350(b)  |

\* Indicates a management contract or compensatory plan or arrangement under which a director or executive officer may receive benefits.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**LA-Z-BOY INCORPORATED**

(Registrant)

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Date: November 17, 2009

BY: /s/ Margaret L. Mueller

Margaret L. Mueller

Corporate Controller

On behalf of the registrant and as

Chief Accounting Officer

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**2005**



# **Executive Deferred Compensation Plan**

**Effective January 1, 2005**

**Amended and Restated effective November 18, 2008**

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2005 La-Z-Boy Incorporated  
Executive Deferred Compensation Plan

Preamble

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WHEREAS, La-Z-Boy Incorporated ("Company") previously established and maintained the La-Z-Boy Incorporated Executive Deferred Compensation Plan, a nonqualified deferred compensation plan, last amended and restated effective August 1, 2002 (and herein called the "Prior Plan");

WHEREAS, the Prior Plan was "frozen" effective December 31, 2004;

WHEREAS, the Company desires to continue providing competitive total compensation to its Eligible Employees so the Company can attract and retain the executive talent necessary to drive the success of the Company;

WHEREAS, the Company and its subsidiaries have established qualified retirement plans which include nondiscrimination and coverage limitations as imposed under §401(k), §401(m) and §410(b) of the Internal Revenue Code as well as maximum benefit limitations imposed by §402(g), §415 and §401(a) (17) of the Internal Revenue Code which may limit the maximum contributions and benefits which may be made to the tax qualified plans on behalf of some Eligible Employees of the Company; and

WHEREAS, the Company desires to provide a tax-deferred capital accumulation opportunity to a select group of management or highly compensated Employees through the deferral of compensation in order to encourage the Employees to maintain a long-term relationship with the Company and provide flexibility to the Employee in his financial planning.

THEREFORE, the Company hereby establishes the 2005 La-Z-Boy Incorporated Executive Deferred Compensation Plan ("Plan") effective January 1, 2005.

Section I - Definitions

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As used in this Plan, the following terms shall have the meanings hereinafter set forth. The masculine pronoun shall be deemed to include the feminine, and the singular number shall be deemed to include the plural, and vice versa, unless a different meaning is plainly required by the context.

1.1 "Account" means an account established on the books of the Company for a Participant credited with an allocation hereunder.

1.2 "Annual Election Period" means the period specified by the Committee which ends no later than (a) the last day of the calendar year prior to the Plan Year during which Compensation to be deferred is expected to be earned and/or (b) six months prior to the end of the performance period with respect to which Incentive Compensation may be awarded.

- 1.3 **"Base Compensation"** means the Participant's annual base salary, excluding bonus, commissions, incentive and all other remunerations for services rendered to the Company and prior to reduction for any salary contributions to a plan established pursuant to §125 of the Code or qualified pursuant to §401(k) of the Code.
- 1.4 **"Beneficiary"** means any person(s) designated in writing (on the form approved by the Committee) by a Participant to receive payment under this Plan in the event of the Participant's death. In the event the Participant has designated no beneficiary (or if the designated beneficiary has predeceased the Participant), Beneficiary shall mean the Participant's estate.
- 1.5 **"Board"** means the Board of Directors of La-Z-Boy Incorporated.
- 1.6 **"Change in Control"** means a change in the ownership or effective control of the Company or in the ownership of a substantial portion of the assets of the Company, as more fully described in attached Exhibit A, which shall be interpreted in accordance with Code §409A(a)(2)(A)(v) and regulations and other guidance thereunder.
- 1.7 **"Code"** means the Internal Revenue Code of 1986, as amended.
- 1.8 **"Committee"** means the group charged with administration of the Plan and having the powers provided in Section VIII and shall consist of the Compensation Committee of the Board of Directors.
- 1.9 **"Company"** means La-Z-Boy Incorporated, a Michigan Corporation, and its successors and assigns.
- 1.10 **"Company Contribution Account"** means the bookkeeping account maintained by the Company for each Participant that is credited with an amount equal to the Company Discretionary Contribution, the Company Matching Contribution and earnings and losses on such amounts pursuant to Section 4.2.
- 1.11 **"Company Discretionary Contribution"** means such discretionary amount, contributed by the Company to a Participant's Company Contribution Account for a Plan Year. Such amount shall generally represent, but may not necessarily be, the amount of profit sharing or discretionary contribution, which cannot be contributed to a qualified retirement plan and may differ from Participant to Participant both in amount, (including no contribution) and as a percentage of Compensation.
- 1.12 **"Company Matching Contribution"** means any addition made by the Company to a Participant's Company Contribution Account for a Plan Year, attributable to a compensation deferral election made by such Participant under the Qualified 401(k) Plan.
- 1.13 **"Compensation"** means the Participant's remuneration as defined in the Qualified 401(k) Plan, but without the Code §401(a)(17) limitation.

- 1.14 **“Deferral Account”** means the bookkeeping account maintained by the Company for each Participant’s Salary Deferrals, if any, and earnings and losses on such amounts pursuant to Section 4.1.
- 1.15 **“Disabled”** means the date when a Participant (i) is unable to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than 12 months, or (ii) is by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than 12 months, receiving income replacement benefits for a period of not less than 3 months under an accident and health plan covering Employees of the Company, provided that this definition shall be interpreted in accordance with Code §409A(a)(2)(A)(v) and regulations and other guidance thereunder.
- 1.16 **“Distributable Amount”** means the vested balance in the Participant’s Deferral Account and/or in his Company Contribution Account.
- 1.17 **“Distributable Event”** means the event that triggers a distribution under the Plan including a Separation From Service, death, becoming Disabled or a Scheduled Withdrawal Date.
- 1.18 **“Effective Date”** means January 1, 2005
- 1.19 **“Eligible Employee”** means any Employee who meets the eligibility requirements of Section II of the Plan.
- 1.20 **“Employee”** means any individual employed by the Company or any of its subsidiaries.
- 1.21 **“ERISA”** means the Employee Retirement Income Security Act of 1974, as amended.
- 1.22 **“Fund”** or **“Funds”** means one or more of the investment funds selected by the Committee pursuant to Sections 3.8(b) and 8.3(1).
- 1.23 **“Incentive Compensation”** means that portion of an executive’s bonus compensation received under the La-Z-Boy Incorporated Bonus Program that is based on Company performance (and does not include any portion of such bonus that is based on individual performance criteria and/or actual individual performance) and provided further (and to the extent) such bonus compensation is “performance-based” within the meaning of Section 409A(a)(4)(B)(iii) of the Code. For purposes of this definition, “performance-based” refers to compensation for which the amount of, or entitlement to, the compensation is contingent on the satisfaction of preestablished Company or business unit performance criteria relating to a period of at least 12 consecutive months and shall not include any amount that will be paid regardless of performance, or based on a level of performance that is substantially certain to be met at the time the criteria are established. Performance criteria shall be established in writing, and communicated to employees, no later than 90 days after the commencement of the performance period.

- 1.24 **“Initial Election Period”** means
- a) for an Eligible Employee who is eligible on the Effective Date, a period beginning December 1, 2004 and ending March 15, 2005; or
  - b) for an Eligible Employee who becomes newly eligible after the Effective Date, a 30-day period commencing on the first day he becomes an Eligible Employee; provided that (i) only elective deferrals of Base Compensation may be made, and only with respect to compensation earned subsequent to the initial election; and (ii) such Initial Election Period shall not be available to a former Participant unless such former Participant has received all balances under the Plan and on and before the date of the last payment was not eligible to continue participation in the Plan; and (iii) such Initial Election Period shall also not be available to a former Participant that ceased being eligible to participate in the Plan, regardless of whether all balances under the Plan have been distributed, unless he has not been eligible to participate in the Plan (other than the accrual of earnings) at any time during the 24-month period ending on the date he becomes eligible to participate in the Plan. For purposes of this Section 1.24, the term Plan includes all other elective account balance plans of the Company that must be aggregated for purposes of Treasury Regulation Section 1.409A-1(c)(2).
- 1.25 **“Interest Rate”** means, for each Fund, an amount equal to the net gain or loss on the assets of such Fund.
- 1.26 **“Participant”** means any individual who has elected to defer Compensation, has been allocated a Company Contribution and/or who otherwise maintains a balance under the Plan.
- 1.27 **“Payment Date”** means the first March 31<sup>st</sup> after a Distributable Event occurs, unless a Distributable Event occurs between March 1<sup>st</sup> and March 30<sup>th</sup>, in which case the Payment Date is the second March 31<sup>st</sup> after a Distributable Event occurs.
- 1.28 **“Plan”** means the 2005 La-Z-Boy Incorporated Executive Deferred Compensation Plan.
- 1.29 **“Plan Year”** means the twelve-month period coinciding with the calendar year.
- 1.30 **“Pre-2005 Participant”** means an Employee (including a Participant in this Plan) or former Employee of the Company or one of its Subsidiaries who has a Company Contribution Account balance in the Prior Plan which had not become vested as of the Effective Date of this Plan and the balance is held in a Prior Account.

- 1.31 **“Prior Account”** means the non-vested balance of the bookkeeping account maintained under the Prior Plan for each Pre-2005 Participant as of the Effective Date of this Plan.
- 1.32 **“Prior Plan”** means the La-Z-Boy Incorporated Executive Deferred Compensation Plan, last amended and restated effective August 1, 2002.
- 1.33 **“Qualified 401(k) Plan”** means the La-Z-Boy Incorporated Retirement Savings Plan or the qualified plan of the Company or Subsidiary having §401(k) and or §401(m) features applicable to the Participant.
- 1.34 **“Qualified Profit Sharing Plan”** means the La-Z-Boy Incorporated Retirement Contribution and Profit Sharing Plan (formerly known as the “La-Z-Boy Incorporated Employees’ Amended Profit Sharing Plan”) or the qualified plan of the Company or Subsidiary having employer profit sharing allocations applicable to the Participant.
- 1.35 **“Rabbi Trust”** or **“Trust”** means the 2005 La-Z-Boy Incorporated Executive Deferred Compensation Plan Trust, a grantor trust established by the Company to hold funds equal to the liability of the Plan, in accordance with Section VII.
- 1.36 **“Salary Deferral”** means the amount deferred by the Participant from his Base and/or Incentive Compensation pursuant to Section 3.4.
- 1.37 **“Scheduled Withdrawal Date”** means the distribution date selected by the Participant for a withdrawal of amounts from a Participant’s Deferral Account, including earnings and losses attributable thereto, pursuant to Section 3.6(b).
- 1.38 **“Separation From Service”** means the date upon which a Participant is no longer an Employee of the Company, determined under the rules and procedures described in attached Exhibit B.
- 1.39 **“Subsidiary”** means a corporation, domestic or foreign, the majority of whose voting stock is owned directly or indirectly by the Company.
- 1.40 **“Trustee”** means Wachovia Bank, NA, and its successors and assigns.
- 1.41 **“Unforeseeable Emergency”** means a severe financial hardship to the Participant resulting from an illness or accident of the Participant, the Participant’s spouse, or a dependent (as defined in Treasury Regulation Section 1.409A-3(i)(3)(i)) of the Participant, loss of the Participant’s property due to casualty (including the need to rebuild a home following damage to a home not otherwise covered by insurance, for example, not as a result of a natural disaster), or other similar extraordinary and unforeseeable circumstances arising as a result of events beyond the control of the Participant. Some examples may include the imminent foreclosure of or eviction from the Participant’s primary residence, the need to pay for medical expenses, including nonrefundable deductibles, as well as for the costs of prescription drug medication and finally, the need to pay for the funeral expenses of a spouse, a beneficiary or a dependent (as defined in Treasury Regulation Section 1.409A-3(i)(3)(i)). Except as otherwise provided in this Section 1.41, the purchase of a home and the payment of college tuition are not unforeseeable emergencies. The foregoing requirements shall be met only if, as determined under regulations of the U.S. Secretary of the Treasury, the amounts distributed with respect to such an emergency do not exceed the amounts necessary to satisfy such emergency plus amounts necessary to pay taxes reasonably anticipated as a result of the distribution, after taking into account the extent to which such emergency is or may be relieved through reimbursement or compensation by insurance or otherwise or by liquidation of the Participant’s assets (to the extent the liquidation of such assets would not itself cause severe financial hardship).

1.42 "Vested" means the nonforfeitable portion of a Participant's Account.

1.43 "Year of Service" means the period that is measured on an elapsed time basis from a Participant's initial date of employment with the Company until the date his employment with the Company terminates. A Participant will be credited with a full Year of Service for each completed Year of Service. No fractional Years of Service will be credited. In the event of a break in service, a Participant's rehire date will be treated as an initial date of employment with the Company.

## Section II – Eligibility and Participation

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### 2.1 Eligibility

An Employee will first become eligible to participate in the Plan when he is selected by the Committee from the Company's management while earning annual total compensation sufficient to be classified as a highly-compensated employee under Code Section 414(q). Once an Employee becomes eligible to participate in the Plan, he will remain eligible to make Salary Deferrals and to receive contributions from the Company as described in Section III, until the earliest of: (i) Separation From Service; (ii) becoming Disabled; (iii) death; or (iv) upon removal of the Participant from participation by the Committee (e.g., because he no longer holds a management position) and subject to completion of deferrals under previous irrevocable elections; provided, however, that no such event shall impair the Participant's right to become vested in and to receive (upon a permitted distribution event described in Section VI) benefits accrued under this Plan prior to loss of eligibility (recognizing, however, that the amount of such benefits may increase or decrease over time, depending on investment results and other factors).

### 2.2 Participation

Once an Employee is notified of his eligibility as determined in Section 2.1 above, an Eligible Employee shall become a Participant and begin accruing benefits upon completion of enrollment (including the completion of any required insurance application) during the Initial Election Period or any Annual Election Period thereafter. Beginning January 1, 2006, eligibility shall not become effective, until the Corporate Benefits Department receives notice of the newly Eligible Employee.

3.1 **In General**

The Committee, in its sole discretion, shall determine upon each Participant's initial participation in the Plan (and prior to each Annual Election Period thereafter with respect to allocations to the Company Contribution Account) which Participant shall be eligible to defer Compensation (including Incentive Compensation) pursuant to Section 3.4 and/or to receive allocations under Sections 3.2 and 3.3.

3.2 **Company Discretionary Contribution**

To the extent allocations to a Participant under the Company Qualified Profit Sharing Plan are precluded or limited, the Company may credit a corresponding amount to such Participant's Account under this Plan. The Company shall determine the amount of any other Company Discretionary Contribution to be credited to the Account of a Participant. Any such amounts may vary by Participant and each allocation may be subject to a different vesting schedule.

3.3 **Company Matching Contribution**

A Participant in this Plan who participates during a Plan Year in the Qualified 401(k) Plan and who elects to make sufficient 401(k) deferrals to be entitled to the maximum employer matching contribution under the Qualified 401(k) Plan for that Plan Year, may also be eligible to receive a Company Matching Contribution under this Plan. If so eligible, the Company shall credit the Company Contribution Account of the Participant with a matching contribution amount, within 90 days after the end of the Plan Year. To receive a matching contribution amount, a Participant must be employed on the date that accounts are credited. The matching contribution amount shall be equal to the excess, if any, of A over B, where:

“A” is the amount of matching contribution that would have been contributed to the applicable Qualified 401(k) Plan for the Plan Year determined without the limitations imposed by §401(k), §401(m), §401(a)(17), §412(g) or §415 of the Code; and

“B” is the actual matching contribution made on behalf of the Participant to the Qualified §401(k) Plan.

3.4 **Salary Deferrals and Incentive Compensation**

Each Plan Year, an Employee may irrevocably elect pursuant to election procedures established by the Committee, to have a percentage reduction of his Base Compensation for the Plan Year and/or Incentive Compensation for the performance measurement period, and in lieu thereof, have such elective deferral percentage credited to a Deferral Account. Effective January 1, 2005, all of the following conditions must be met for such compensation reduction to become effective:

- a) An Employee must elect during the Annual Election Period (or an Initial Election Period, if applicable) to have Base Compensation deferred;
- b) An Employee must elect during the Annual Election Period (and under no circumstances during an Initial Election Period), provided such period ends no later than six months prior to the end of a 12-month performance measurement period, and in no event after such Incentive Compensation has become both substantially certain to be paid and readily ascertainable in amount, and shall only be valid if the Participant performs services continuously from the date the performance criteria are established through the date the election to defer Incentive Compensation is made pursuant to Section 3.6; and
- c) A deferral election must be expressed as a percentage which shall not exceed 100% of the Employee's Base Compensation and/or Incentive Compensation (as applicable), provided that the total amount deferred by a Participant shall be limited in any calendar year, if necessary, to satisfy Social Security Tax (including Medicare), income tax and employee benefit plan withholding requirements. The minimum elective deferral which may be made in any Plan Year by a Participant shall not be less than 5% of such Participant's Base Compensation, and/or 5% of such Participant's Incentive Compensation.

Each Eligible Employee who had been participating in the Prior Plan on December 31, 2004 shall continue as a Participant in this Plan until his participation ceases pursuant to Section 2.1. Continuing participation during 2005 shall be contingent upon timely enrollment during the applicable Initial Election Period.

### 3.5 **Deferral Elections for Company Contribution Accounts**

Vested balances in Company Contribution Accounts will be distributed in a single lump sum payment upon Separation From Service in accordance with Section 6.1(a) unless an alternative time and/or form of benefit is elected pursuant to election procedures as established by the Committee. This one-time election, which will apply to all future Company Contributions, if any, will be made during the Initial Election Period or the Annual Election Period (but only to the extent the Annual Election Period coincides with the Initial Election Period), assuming a contribution is made at all. Elections will be made according to one of the following three options:

- a. Substantially equal annual installments over a period of time not to exceed fifteen (15) years, commencing on the Participant's Payment Date;
- b. Substantially equal annual installments over a period of time not to exceed fifteen (15) years, commencing on an anniversary of the Participant's Payment Date, but in no event shall be an anniversary date that is more than five (5) years after the Participant's Separation From Service; OR
- c. A lump sum payment on an anniversary of the Participant's Payment Date, but in no event an anniversary date that is more than five (5) years after the Participant's Separation From Service.

If a Participant decides to make a change with regard to the distribution of his Company Contribution Accounts, he may do so in accordance with the Plan's rules on Election Changes as described in Section 3.7.

For purposes of this Plan, installment elections will be subject to Section 6.1(e). Further, all installments payments shall be treated as a right to a series of separate payments.

The Participant's remaining Account balance shall continue to be credited with earnings pursuant to Section 4.2 of the Plan until all amounts credited to his Account under the Plan have been distributed.

### 3.6 **Deferral Elections for Deferral Accounts**

A Participant may initially elect the time and form of payment for Base Compensation, during the Initial Election Period or the applicable Annual Election Period, whichever corresponds with the first deferral of Base Compensation, and must elect the time and form of payment for Salary Deferrals each year thereafter (i.e., including Incentive Compensation), during each Annual Election Period, from among the following two methods:

- a. Upon Separation of Service. A Participant may elect to have the applicable annual deferrals in his Deferral Account paid upon Separation From Service according to one of the three options listed in 3.5(a), (b) and (c) above.
- b. Scheduled Withdrawal Date Distributions. A Participant may elect to have the applicable annual deferrals in his Deferral Account distributed in:
  - i. a lump sum commencing on a Scheduled Withdrawal Date; or
  - ii. two (2) to fifteen (15) substantially equal annual installments commencing on a Scheduled Withdrawal Date, subject to Section 6.1(e).

### 3.7 **Election Changes**

A Participant may elect to change the time and form of a distribution from the Plan, provided that all of the following conditions are met:

- i. an election change will not take effect until at least 12 months after the date on which the election is filed pursuant to procedures established by the Committee (i.e., the election change will be void if a Participant dies or has a Separation From Service within 12 months of the election change);
- ii. the payment (or first installment) with respect to which such election is made must be postponed for a period of at least 5 years from the date such payment (or first installment) would otherwise have been made, and, in the case of installments, payment of each installment after the first installment shall also be deferred for a period of at least 5 years (except in the case of death or Unforeseeable Emergency); and

- iii. With respect to payments upon a Scheduled Withdrawal Date, an election change must be filed pursuant to procedures established by the Committee at least 12 months prior to the applicable Payment Date.

Notwithstanding (i) through (iii) above, the Committee may provide Participants with one or more opportunities to make new payment elections in accordance with transition relief available under IRS Notice 2006-79, as extended, with respect to both the time and form of distribution, provided that no such election may apply to amounts that would otherwise be payable in the year of the election nor cause an amount to be paid in the year of election that would not otherwise be payable in that year. The Committee may provide such additional conditions and limitations with respect to any such new payment elections as the Committee in its discretion shall determine.

### 3.8 Investment Elections

- a) At the time of initial participation in the Plan under Section II and upon making annual deferral elections described in Sections 3.4 and 3.6, the Participant shall designate, pursuant to procedures established by the Committee, the types of investment funds in which the Participant's Account will be deemed to be invested for purposes of determining the amount of earnings to be credited to that Account. In making the designation pursuant to this Section 3.8(a), the Participant may specify that all or any multiple of his Account be deemed to be invested, in whole percentage increments, in one or more of the types of investment funds provided under the Plan as communicated from time to time by the Committee. Effective as of the end of any business day, a Participant may change the designation made under this Section 3.8(a) pursuant to procedures established by the Committee. If a Participant fails to elect a type of fund under this Section 3.8(a), he shall be deemed to have elected the Money Market type of investment fund.
- b) Although the Participant may designate the type of investments as described in Section 3.8(a) above, the Committee shall not be bound by such designation. The Committee shall select from time to time, in its sole and absolute discretion, commercially available investments for each of the types of Funds communicated by the Committee to the Participant pursuant to Section 3.8(a) above to be the Funds. The Interest Rate of each such commercially available investment fund shall be used to determine the amount of earnings or losses to be credited to the Participant's Account under Section IV.

## SECTION IV - ACCOUNTS

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### 4.1 Deferral Accounts

The Committee shall establish and maintain a Deferral Account for each Participant under the Plan. Each Participant's Deferral Account shall be further divided into separate sub accounts ("investment fund sub accounts"), each of which corresponds to an investment fund elected by the Participant pursuant to Section 3.8(a). A Participant's Deferral Account shall be credited as follows:

- a) On the third business day after amounts are deferred, and withheld from a Participant's Compensation, the Committee shall credit the investment fund sub accounts of the Participant's Deferral Account with an amount equal to Compensation deferred by the Participant in accordance with the Participant's election under Section 3.8(a); that is, the portion of the Participant's deferred Compensation that the Participant has elected to be deemed to be invested in a certain type of investment fund shall be credited to the investment fund sub account corresponding to that investment fund. Effective May 1, 2008, amounts will be credited in the manner described above, on the same day that amounts are deferred and withheld from a Participant's Compensation (as opposed to the third business day).
- b) Each business day, each investment fund sub account of a Participant's Deferral Account shall be credited with earnings or losses in an amount equal to that determined by multiplying the balance credited to such investment fund sub account as of the prior day plus contributions credited that day to the investment fund sub account by the Interest Rate for the corresponding fund selected by the Company pursuant to Section 3.8(b).
- c) In the event that a Participant elects for a given Plan Year's deferral of Compensation to have a Scheduled Withdrawal Date pursuant to Section 3.6(b), all amounts attributed to the deferral of Compensation for such Plan Year shall be accounted for in a manner which allows separate accounting for the deferral of Compensation and investment gains and losses associated with such Plan Year's deferral of Compensation.

4.2 **Company Contribution Account**

- a) The Committee shall establish and maintain a Company Contribution Account for each Participant under the Plan. Each Participant's Company Contribution Account shall be further divided into separate investment fund sub accounts corresponding to the investment fund(s) elected by the Participant pursuant to Section 3.8(a). Effective the third business day after a Company Discretionary Contribution amount and/or Company Matching Contribution amount is calculated and approved, the Committee shall credit the investment fund sub accounts of the Participant's Company Contribution Account with an amount equal to the Company Discretionary Contribution amount, if any, applicable to that Participant, that is, the proportion of the Company Discretionary Contribution amount, if any, and/or Company Matching Contribution amount, if any, which the Participant elected to be deemed to be invested in a certain type of investment fund shall be credited to the corresponding investment fund sub account. Effective May 1, 2008, amounts will be credited in the manner described above, on the same day that amounts are calculated and approved (as opposed to the third business day).

Participant's Company Contribution Account shall be credited as follows:

- b) Each business day, each investment fund sub account of a Participant's Company Contribution Account shall be credited with earnings or losses in an amount equal to that determined by multiplying the balance credited to such investment fund sub account as of the prior day plus contributions credited that day to the investment fund sub account by the Interest Rate for the corresponding Fund selected by the Company pursuant to Section 3.8(b).

#### 4.3 **Prior Account**

The Committee shall maintain a Prior Account for each Pre-2005 Participant under the Prior Plan. Each Pre-2005 Participant's Prior Account shall be further divided into separate investment fund sub accounts corresponding to the investment fund(s) elected by the Pre-2005 Participant pursuant to Section 3.8(a). Each business day, each investment fund sub account of a Pre-2005 Participant's Prior Account shall be credited with earnings or losses in an amount determined by multiplying the balance credited to such investment fund sub account as of the prior day plus contributions credited that day to the investment fund sub account by the Interest Rate for the corresponding Fund selected by the Company pursuant to Section 3.8(b).

### SECTION V – VESTING

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#### 5.1 **Vesting In General**

Subject to Sections 5.2, 5.3 and 5.4 below, a Participant shall have a nonforfeitable interest in benefits payable from his Account as follows:

- a) Deferral Account - A Participant shall have a 100% nonforfeitable interest in benefits payable from his Deferral Account.
- b) Company Contribution Account - A Participant shall have a nonforfeitable percentage interest in his Company Matching Contribution and the profit sharing portion of the Company Discretionary Contribution at a rate of 25% vesting for each Year of Service. All of a Participant's Years of Service, including service accrued under the Prior Plan, shall be counted toward vesting under this Plan. The Company shall determine the vesting schedule of any other Company Discretionary Contributions (i.e., not profit sharing related) credited to the Participant's Company Contribution Account.
- c) Prior Account - A Pre-2005 Participant shall vest at a rate of 25% per Year of Service in benefits payable under the Plan from his Prior Account which are attributable to prior contributions made by the Company and any interest thereon. Service accrued under the Prior Plan shall be counted toward vesting under this Plan.

#### 5.2 **Vesting upon Plan Termination or Change in Control**

Notwithstanding anything contrary in the above, in the event the Plan is terminated by the Board, or there is a Change in Control, all Participants who are actively employed on the date the Plan is terminated or the Change in Control occurs shall be immediately vested in their benefits under the Plan.

### 5.3 **Vesting upon Sale of Company-Owned Retail Store**

Notwithstanding anything contrary in the above, in the event the Company sells one of its retail stores, and as a result the employment of the manager of such retail store is terminated by the Company, then such manager shall be immediately vested in his benefit under the Plan, provided that a Separation From Service occurs.

### 5.4 **Vesting upon Death or Disability of a Participant**

Notwithstanding anything contrary in the above, in the event a Participant dies or becomes Disabled, his benefits shall be immediately vested under the Plan and distributed in accordance with Section 6.1(f) or 6.1(h), as applicable.

## SECTION VI – DISTRIBUTION OF BENEFITS

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### 6.1 **Distribution Rules**

- a) Company Contribution Accounts. Subject to 6.1(d), (e) and (f) below, vested balances in a Participant's Company Contribution Account shall be paid to him in a lump sum on the Participant's Payment Date following the Participant's Separation From Service; provided, however, that if a Participant elected to receive payment at an alternative time or in installments, pursuant to Section 3.5(a), (b) or (c), payment shall be made in accordance with such election.
- b) Deferral Account Distributions Upon Separation From Service. Subject to 6.1(d), (e) and (f) below, all balances in a Participant's Deferral Account for which a Participant elected to receive upon Separation From Service pursuant to Section 3.6(a) shall be paid to the Participant in accordance with each such election he has on file.
- c) Deferral Account Distributions Upon Scheduled Withdrawal Date. All balances in a Participant's Deferral Account which a Participant elected to receive upon a Scheduled Withdrawal Date pursuant to Section 3.6(b) shall be paid to the Participant upon such Scheduled Withdrawal Dates, notwithstanding whether the Participant Separates From Service, either prior or subsequent to such dates.
- d) Distributions Upon Separation From Service. Notwithstanding the foregoing provisions of this Section 6.1, to the extent a distribution (or commencement of annual installments) from any and all Accounts is to be made upon Separation From Service, and the applicable Payment Date is less than six months after the Separation from Service, then payment shall be delayed until the first date of the seventh month following the date of Separation From Service (or until death, if earlier). In the case of installments, the second installment shall be paid on the next Payment Date, and each subsequent installment shall be paid on each Payment Date thereafter. Payments made pursuant to a Scheduled Withdrawal Date as described in Section 6.1(c) are not subject to the delay described herein.

- e) Cash-out. Notwithstanding previous installment elections under Sections 3.5 and/or 3.6, in the case of a Participant who, at the time of his Separation From Service, has a balance of \$25,000 or less in any of his Accounts (i.e., his Company Contribution Account or his Deferral Account, or both), the Distributable Amount for such Account(s) shall be paid to the Participant (or after his death to his Beneficiary) in a lump sum distribution on the Participant's Payment Date, subject to any delay required by Section 6.1(d).
- f) Distribution upon Separation From Service due to Death. In the event a Participant dies while in the employ of the Company, any unvested portion of the Participant's Company Contribution Account shall become immediately vested pursuant to Section 5.4, and the Company shall distribute the Participant's undistributed Account to the Participant's Beneficiary in a lump sum payment within 90 days of the Participant's death, or by the end of the calendar year, whichever is later.
- g) Death Benefit after Separation From Service. In the event a Participant dies after his Separation From Service and still has a vested balance in his Account, the vested balance of such Account shall be paid to the Participant's Beneficiary in a lump sum payment within 90 days of the Participant's death, or by the end of the calendar year, whichever is later.
- h) Distribution upon becoming Disabled. In the event a Participant becomes Disabled while in the employ of the Company, any unvested portion of the Participant's Company Contribution Account shall become immediately vested pursuant to Section 5.4, and distributions shall commence pursuant to Sections 6.1(a), 6.1(b) and/or 6.1(c) above.

6.2

### **Unforeseeable Emergency Distribution**

- a) General Rule. A Participant may request a distribution from his Deferral Account, prior to a scheduled Payment Date, in the event of an Unforeseeable Emergency. The request to take a distribution shall be made by completing a form provided by and filed with the Committee. The Committee will first require that the Participant cancel all outstanding elective deferrals, deferred pursuant to Section 3.6. If the Committee determines that the requested distribution is for the purpose of meeting an Unforeseeable Emergency in accordance with Section 1.41 of the Plan, and that the requested distribution is necessary to relieve the Unforeseeable Emergency even after the cancellation of outstanding deferral election(s), then the amount determined by the Committee, sufficient to meet the Unforeseeable Emergency in accordance with Section 1.41 of the Plan, shall be paid in a single cash lump sum as soon as practicable.

- b) **New Deferral Election.** Once a Participant's deferral election(s) is cancelled pursuant to Section 6.2(a), notwithstanding that a distribution might be granted, a Participant may not elect to again defer, pursuant to Section 3.6 of the Plan for at least 12 months from the date that the distribution under this Section is requested.

### 6.3 **Tax Withholding**

With respect to any benefit payments under the Plan, the Company shall make and remit all appropriate income tax withholdings; however, the Participant will be solely liable for any and all income taxes applicable on such benefit payments.

The benefits, which accrue and vest under the Plan, are subject to FICA taxes (which include the Old-Age, Survivors and Disability Insurance tax and/or Medicare tax as the case may be) which may become due before the benefits are actually paid as provided under Code §3121(v)(2) and related IRS regulations. To ensure proper compliance with these regulations, the Company will calculate the amount of FICA tax when it becomes due and notify the Participant of the amount of his share of such tax. The Company will remit the entire tax to the IRS and arrange for the collection of the Participant's share of the tax from the Participant. The Company may provide the Participant with additional compensation to offset his share of such tax, however, the Participant will be solely liable for his share of FICA taxes on benefits accrued and vested under the Plan.

### 6.4 **Other**

Notwithstanding any other provisions of the Plan, if any amounts held in trust are found, due to the creation or operation of the Trust, in a final decision by a court of competent jurisdiction, or under a "determination" by the Internal Revenue Service in a closing agreement or a final refund disposition (within the meaning of §1313(a) of Internal Revenue Code of 1986, as amended), to have been includable in the gross income of a Participant or Beneficiary prior to payment of such amounts from the Trust, the Trustee shall, as soon as practicable, pay to such Participant or Beneficiary an amount equal to the amount determined to have been includable in gross income in such determination, and shall accordingly reduce the Participant's or Beneficiary's Account. The Trustee shall not make any distribution to a Participant or Beneficiary pursuant to this Section 6.4 unless it has received a copy of the written determination described above together with any legal opinion which it may request as to the applicability thereof.

### 6.5 **Inability to Locate Participant**

In the event that the Committee is unable to locate a Participant or Beneficiary within two (2) years following the required Payment Date, the amount allocated to the Participant's Account shall be forfeited. If, after such forfeiture, the Participant or Beneficiary later claims such benefit, such benefit shall be reinstated without interest or earnings.

7.1 **Unfunded Plan**

Benefits under this Plan shall be paid from the general assets of the Company or Subsidiary. The Plan shall be administered as an unfunded plan which is maintained primarily for the purpose of providing supplemental retirement compensation "for a select group of management or highly compensated employees" as set forth in Sections 201(2), 301(3), and 401(a)(1) of ERISA, and is not intended to meet the qualification requirements of §401 of the Code. Any use of the words "contributions" or "contribute," or any similar phrase, shall not require actual contributions or funding of this Plan and is only used for convenience when describing the deferral and supplemental retirement benefit activities of this Plan.

7.2 **Rabbi Trust**

The Company shall establish a Rabbi Trust and, subject to the rules of this section and consistent (in form and in operation) with the requirements of Code §409A(b), may, but is not required to, make contributions to it for the purpose of providing a source of funds to meet the liabilities of the Plan. It is generally intended that contributions to the Rabbi Trust will be made by the Company at least annually in an amount equal to the Salary Deferral Contributions and any Company Matching Contributions or other Company Discretionary Contributions related to the Plan for the year as calculated and approved pursuant to Section III. However, no contribution shall be expected if the fair value of the assets in the Rabbi Trust exceeds the value of all benefits under the Plan.

In the event of a Change in Control, to the extent consistent (in form and operation) with the requirements of Code §409A(b), the Company shall be required to make additional contributions to the Rabbi Trust within 30 days of the date of the Change in Control and annually thereafter within 90 days after the end of each Plan Year, such that the fair value of the assets in the Rabbi Trust are sufficient to pay the value of all benefits of the Plan accrued at the date of Change in Control and thereafter at the end of the Plan Year.

Any assets set aside in the Rabbi Trust shall not be deemed to be the property of the Participant and shall be subject to claims of the Company's unsecured general creditors. No Participant or Beneficiary shall have any claim against, right to, or security or other interest in, any fund, account or asset of the Company from which any payment under the Plan may be made.

Notwithstanding the above provisions, no Rabbi Trust assets shall be located or transferred outside of the United States and no property shall be transferred to the Rabbi Trust in connection with an adverse change in the Company's financial health.

**8.1 General Duty**

The Plan shall be administered by the Committee. Members of the Committee shall serve in such capacity until resignation or removal by the Board. It shall be the principal duty of the Committee to determine that the provisions of the Plan are carried out in accordance with its terms, for the exclusive benefit of persons entitled to participate in the Plan.

**8.2 Committee Action**

The Committee shall act at meetings by affirmative vote of a majority of the members of the Committee. Any action permitted to be taken at a meeting may be taken without a meeting if, prior to such action, a written consent to the action is signed by all members of the Committee and such written consent is filed with the minutes of the proceedings of the Committee. A member of the Committee shall not vote or act upon any matter which relates solely to himself as a Participant. The Chair or any other member or members of the Committee designated by the Chair may execute any certificate or other written direction on behalf of the Committee.

**8.3 General Powers, Rights and Duties of the Committee**

The Committee shall have full power to administer the Plan in all of its details, subject to the applicable requirements of the law, on behalf of the Participants and their Beneficiaries, shall enforce the Plan in accordance with its terms, shall be charged with the general administration of the Plan, and shall have all powers necessary to accomplish its purposes, including, but not by way of limitation, the following:

- (1) To select the Funds in accordance with Section 3.8(b) hereof;
- (2) To construe and interpret the terms and provisions of this Plan, and make findings of fact in connection therewith;
- (3) To compute and certify to the amount and kind of benefits payable to Participants and their Beneficiaries;
- (4) To maintain all records that may be necessary for the administration of the Plan;
- (5) To provide for the disclosure of all information and the filing or provision of all reports and statements to Participants, Beneficiaries or governmental agencies as shall be required by law;

- (6) To make and publish such rules for the regulation of the Plan and procedures for the administration of the Plan as are not inconsistent with the terms hereof;
- (7) To appoint a Plan administrator or any other agent, and to delegate to them such powers and duties in connection with the administration of the Plan as the Committee may from time to time prescribe; and
- (8) To take all actions necessary for the administration of the Plan, including determining whether to hold or discontinue its policies.

#### 8.4 **Construction and Interpretation**

The Committee shall have full discretion to construe and interpret the terms and provisions of this Plan, and make findings of fact in connection therewith, which interpretations, construction or findings, shall be final and binding on all parties, including but not limited to the Company and any Participant or Beneficiary. The Committee shall administer such terms and provisions in a uniform and nondiscriminatory manner and in full accordance with any and all laws applicable to the Plan. The Plan is intended to comply with Code §409A, and will therefore be interpreted and administered to maintain intended income tax deferral in accordance with Code §409A and regulations and other guidance issued thereunder.

#### 8.5 **Information**

To enable the Committee to perform its functions, the Company shall supply full and timely information to the Committee on all matters relating to the Compensation of all Participants, their death or other events which cause termination of their participation in this Plan, and such other pertinent facts as the Committee may require.

#### 8.6 **Compensation, Expenses and Indemnity**

- a) The members of the Committee shall serve without compensation for their services hereunder.
- b) The Committee is authorized at the expense of the Company to employ such legal counsel as it may deem advisable to assist in the performance of its duties hereunder. Expenses and fees in connection with the administration of the Plan shall be paid by the Company.
- c) To the extent permitted by applicable state law, the Company shall indemnify and hold harmless the Committee and each member thereof, the Board of Directors and any delegate of the Committee who is an employee of the Company against any and all expenses, liabilities and claims, including legal fees to defend against such liabilities and claims arising out of their discharge in good faith of responsibilities under or incident to the Plan, other than expenses and liabilities arising out of willful misconduct. This indemnity shall not preclude such further indemnities as may be available under insurance purchased by the Company or provided by the Company under any bylaw, agreement or otherwise, as such indemnities are permitted under state law.

**Claims and Review Procedures**

- a) Claim - A person who believes that he is being denied a benefit to which he is entitled under this Plan (hereinafter referred to as "Claimant") must file a written request for such benefit with the Company, setting forth his claim. The request must be addressed to the President of the Company at its then principal place of business.
- b) Claim Decision - Upon receipt of a claim, the Company shall advise the Claimant that a reply will be forthcoming within ninety (90) days, and shall, in fact, deliver such reply within such period. The Company may, however, extend the reply period for an additional ninety (90) days for special circumstances.

If the claim is denied in whole or in part, the Company shall inform the Claimant in writing, using language calculated to be understood by the Claimant, setting forth: (A) the specified reason or reasons for such denial; (B) the specific reference to pertinent provisions of this Plan on which such denial is based; (C) a description of any additional material or information necessary for the Claimant to perfect his claim and an explanation of why such material or such information is necessary; (D) appropriate information as to the steps to be taken if the Claimant wishes to submit the claim for review; and (E) the time limits for requesting a review under subsection (c).

- c) Request For Review - Within sixty (60) days after the receipt by the Claimant of the written opinion described above, the Claimant may request in writing that the Committee review the determination of the Company. Such request must be addressed to the President of the Company, at its then principal place of business. The Claimant or his duly authorized representative may, but need not, review the pertinent documents and submit issues and comments in writing for consideration by the Committee. If the Claimant does not request a review within the applicable period, he shall be barred and estopped from challenging the Company's determination.
- d) Review of Decision - Within sixty (60) days after the Committee's receipt of a request for review, after considering all materials presented by the Claimant, the Committee will inform the Participant in writing, in a manner calculated to be understood by the Claimant, the decision setting forth the specific reasons for the decision containing specific references to the pertinent provisions of this Plan on which the decision is based. If special circumstances require that the applicable time period be extended, the Committee will so notify the Claimant and will render the decision as soon as possible, but no later than one hundred twenty (120) days after receipt of the request for review.

## 8.8 **Furnishing Information or Providing Other Reports**

The Committee shall provide Participant under procedures established by the Committee (i) a statement with respect to such Participant's Accounts on at least a quarterly basis, (ii) a description of the Plan, and (iii) such other information or notices as required by ERISA or other applicable law. After payment by the Participant of a reasonable charge, which charge may be waived by the Committee, the Committee shall provide the Participant with a copy of the Plan upon written request by the Participant. The Committee shall also file with government authorities any reports or returns required.

## Section IX - Amendment and Discontinuance

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### 9.1 **In General**

The Company hereby reserves the right and power, by action of the Board or the Committee, to amend, suspend or terminate the Plan in whole or in part, at any time. Included in the Company's right to amend, suspend or terminate is the Company's right at any time to no longer permit any additional participants under the Plan, to cease making benefit allocations, and to distribute all Account balances upon Plan termination, to the extent permitted under Code §409A. The Committee may promulgate rules and procedures from time to time to carry out the provisions of this Section IX. However, in no event shall the Company or Committee have the right to eliminate or reduce any benefit which has been vested or become nonforfeitable under the Plan pursuant to Section V. No adopting company other than the Company shall have the right to amend or terminate the Plan, but a company shall have the right to cease or suspend participation in the Plan.

## SECTION X – GENERAL PROVISIONS

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### 10.1 **Unsecured General Creditor**

Participants and their Beneficiaries, heirs, successors, and assigns shall have no legal or equitable rights, claims, or interest in any specific property or assets of the Company, any Subsidiary, and of the Rabbi Trust. No assets of the Company shall be held in any way as collateral security for the fulfilling of the obligations of the Company under this Plan. The Company's or Subsidiary's obligation under the Plan shall be merely that of an unfunded and unsecured promise of the Company or Subsidiary to pay money in the future, and the rights of the Participants and Beneficiaries shall be no greater than those of unsecured general creditors. It is the intention of the Company that this Plan be unfunded for purposes of the Code and for purposes of Title 1 of ERISA.

**Restriction Against Assignment**

The Company shall pay all amounts payable hereunder only to the person or persons designated by the Plan and not to any other person or corporation. No part of a Participant's Accounts shall be liable for the debts, contracts, or engagements of any Participant, his Beneficiary, or successors in interest, nor shall a Participant's Accounts be subject to execution by levy, attachment, or garnishment or by any other legal or equitable proceeding, nor shall any such person have any right to alienate, anticipate, sell, transfer, commute, pledge, encumber, or assign any benefits or payments hereunder in any manner whatsoever. If any Participant, Beneficiary or successor in interest is adjudicated bankrupt or purports to anticipate, alienate, sell, transfer, commute, assign, pledge, encumber or charge any distribution or payment from the Plan, voluntarily or involuntarily, the Committee, in its discretion, may cancel such distribution or payment (or any part thereof) to or for the benefit of such Participant, Beneficiary or successor in interest in such manner as the Committee shall direct.

Notwithstanding the preceding paragraph,

a. To the extent required under final judgment, decree or order (including approval of a property settlement agreement) made pursuant to a state domestic relations law, any portion of a Participant's Plan benefits may be paid or set aside for payment to a spouse, former spouse, or child of the Participant. Any benefit so set aside for a spouse, former spouse, or child shall be paid out as and when benefits are paid to the Participant, unless the Committee agrees to a different time and/or form of payment to such recipient(s). Any payment made to a person other than the Participant pursuant to this Section shall be reduced by tax withholding, if required by law; the fact that payment is made to a person other than the Participant may not prevent such payment from being includible in the gross income of the Participant for withholding and income tax reporting purposes.

b. The Company's liability to pay benefits to a Participant shall be reduced to the extent that amounts have been paid or set aside for payment to a spouse, former spouse, or child pursuant to subparagraph (a) of this Section. No such transfer shall be effectuated unless the Company or Committee has been provided with satisfactory evidence that the Company and the Committee are released from any further claim with respect to such amounts, in any case in which (i) the Company or Committee has been served with legal process or otherwise joined in a proceeding relating to such transfer, (ii) the Participant has been notified of the pendency of such proceeding in the manner prescribed by law of the jurisdiction in which the proceeding is pending for service of process in such action or by mail from the Employer or Committee to the Participant's last known mailing address, and (iii) the Participant fails to obtain an order of the court in the proceeding relieving the Company or Committee from the obligation to comply with the judgment, decree, or order.

c. The Company and Committee shall not be obligated to defend against or set aside any judgment, decree, or order described in subparagraph (a), or any legal order relating to the garnishment of a Participant's benefits, unless the full expense of such legal action is borne by the Participant. In the event that the Participant's action (or inaction) nonetheless causes the Company or Committee to incur such expense, the amount of the expense may be charged against the Participant's Plan benefits and thereby reduce the Company's obligation to pay benefits to the Participant. In the course of any proceeding relating to divorce, separation, or child support, the Company and Committee shall be authorized to disclose information relating to the Participant's benefits to the Participant's spouse, former spouse, or child (including the legal representatives of the spouse, former spouse, or child), or to a court.

10.3 **Receipt or Release**

Any payment to a Participant or the Participant's Beneficiary in accordance with the provisions of the Plan shall, to the extent thereof, be in full satisfaction of all claims against the Committee and the Company. The Committee may require such Participant or Beneficiary, as a condition precedent to such payment, to execute a receipt and release to such effect.

10.4 **Payments on Behalf of Persons Under Incapacity**

In the event that any amount becomes payable under the Plan to a person who, in the sole judgment of the Committee, is considered by reason of physical or mental condition to be unable to give a valid receipt therefore, the Committee may direct that such payment be made to any person found by the Committee, in its sole judgment, to have assumed the care of such person. Any payment made pursuant to such determination shall constitute a full release and discharge of the Committee and the Company.

10.5 **Limitation of Rights and Employment Relationship**

Neither the establishment of the Plan and/or Rabbi Trust nor any modification thereof, nor the creating of any fund or account, nor the payment of any benefits shall be construed as giving to any Participant, or Beneficiary or other person any legal or equitable right against the Company or the trustee of the Rabbi Trust except as provided in the Plan and Trust; and in no event shall the terms of employment of any Employee or Participant be modified or in any way be affected by the provisions of the Plan and/or Trust.

10.6 **Governing Law**

This Plan shall be construed, governed and administered in accordance with the laws of the State of Michigan, except to the extent pre-empted by federal law. It is the intention of the Company that the Plan meets all requirements of the Code so that the benefits provided are non-taxable during the period of deferral and until actual distribution is made. Accordingly, the Plan will at all times, be interpreted and administered to maintain intended income tax deferral in accordance with Code §409A and regulations and other guidance issued thereunder.

10.7 **Statutory References**

All references to the Code and ERISA include reference to any comparable or succeeding provisions of any legislation which amends, supplements or replaces such section or subsection.

10.8 **Severability**

In case any provisions of the Plan shall be held illegal or invalid for any reason, such illegality or invalidity shall not affect the remaining provisions of the Plan, and the Plan shall be construed and enforced as if such illegal and invalid provisions had never been set forth in the Plan.

10.9 **Headings**

Headings and subheadings in this Plan are inserted for convenience of reference only and are not to be considered in the construction of the provisions hereof. In the event of a conflict between a heading and the content of a section, the content of the section shall control.

10.10 **Action by the Company**

Any action to be performed by the Company under the Plan shall be by resolution of its Board, by a duly authorized committee of its Board, or by a person or persons authorized by resolution of its Board or by resolution of such committee, or by the Committee.

Executed this \_\_\_\_\_ day of \_\_\_\_\_, 2008.

LA-Z-BOY INCORPORATED

By: \_\_\_\_\_  
President and Chief Executive Officer

## Exhibit A

### Change in Control

“Change in Control” means any change required to be reported in Item 6(e) of Schedule 14A of Regulation 14A issued under the Securities Exchange Act of 1934 (the “Exchange Act”) that qualifies as a change in control event pursuant to Code §409A. A “change in control event” pursuant to Code §409A includes the occurrence of a change in the ownership of the Company (as defined in Reg. §1.409A-3 (i)(5)(v)), a change in effective control of the Company (as defined in Reg. §1.409A-3(i)(5)(vi)), or a change in the ownership of a substantial portion of the assets of the Company (as defined in Reg. §1.409A-3(i)(5)(vii)), and, in particular, any one or more of the following events:

- a. A change in ownership of the Company in which any one person, or more than one person acting as a group acquires beneficial ownership of stock of the Company that, together with stock held by such person or group, constitutes more than 50 percent of the total fair market value or total voting power of the stock of the Company; provided, however, that for purposes of this subsection (a), the following acquisitions shall not constitute a Change in Control: (i) any acquisition by the Company, or (ii) any acquisition by any employee benefit plan (or related trust) sponsored or maintained by the Company or by any corporation controlled by the Company.
- b. A change in the effective control of the Company, pursuant to which either:
  - (i) Any one person, or more than one person acting as a group acquires (or has acquired during the 12-month period ending on the date of the most recent acquisition by such person or persons) beneficial ownership of stock of the Company possessing 30 percent or more of the total voting power of the stock of the Company.
  - (ii) A majority of members of the Company’s board of directors is replaced during any 12-month period by directors whose appointment or election is not endorsed by a majority of the members of the Company’s board of directors before the date of the appointment or election.
- c. A change in the ownership of a substantial portion of the Company’s assets pursuant to which any one person, or more than one person acting as a group acquires (or has acquired during the 12-month period ending on the date of the most recent acquisition by such person or persons) assets from the Company that have a total gross fair market value equal to or more than 40 percent of the total gross fair market value of all of the assets of the Company immediately before such acquisition or acquisitions. As used herein, gross fair market value means the value of the assets of the Company, or the value of the assets being disposed of, determined without regard to any liabilities associated with such assets. However, there is no change in control event under this paragraph when there is a transfer to a related person as described in Reg. §1.409A-3(i)(5)(vii)(B)

However a Change in Control shall not include a merger of the Company with another entity, a consolidation involving the Company, or the sale of all or substantially all of the assets or equity interests of the Company to another entity if, in any such case, (a) the holders of equity securities of the Company immediately prior to such event beneficially own immediately after such event equity securities of the resulting entity entitled to more than fifty percent of the votes then eligible to be cast in the election of directors (or comparable governing body) of the resulting entity in substantially the same proportions that they owned the equity securities of the Company immediately prior to such event or (b) the persons who were members of the Board immediately prior to such event constitute at least a majority of the board of directors of the resulting entity immediately after such event.

For purposes of this definition:

(A) “Beneficial owner” (or “beneficial ownership”) includes ownership by attribution as provided in Reg. §1.409A.

(B) Where applicable, “person” means a person as defined in Section 3(a)(9) of Securities Exchange Act of 1934, as amended (the “Exchange Act”);

(C) “Acting as a group” means so acting within the meaning of Reg. §1.409A-3(i)(5)(B, D or C), whichever pertains. Persons will be considered to be acting as a group if they are owners of a corporation that enters into a merger, consolidation, purchase or acquisition of stock, or similar business transaction with the Company. If a person, including an entity, owns stock in both corporations that enter into a merger, consolidation, purchase or acquisition of stock, or similar transaction, such shareholder is considered to be acting as a group with other shareholders only with respect to the ownership in that corporation before the transaction giving rise to the change and not with respect to the ownership interest in the other corporation. Where applicable, “group” means a group as described in Rule 13d-5 promulgated under the Exchange Act or any successor regulation.

## Exhibit B

### Separation From Service

A Separation From Service occurs on the date upon which a Participant is no longer an Employee of the Company, as determined in accordance with Code Section 409A and Treasury Regulation Section 1.409A-1(h).

For purposes of this Plan, an Employee Separates From Service with the Company if the Employee dies, retires or otherwise has a termination of employment with the Company. However, the employment relationship is treated as continuing intact while the Employee is on military leave, sick leave, or other bona fide leave of absence if the period of such leave does not exceed six months, or if longer, so long as the Employee's right to reemployment with the Company is provided either by statute or by contract. A leave of absence constitutes a bona fide leave of absence only if there is a reasonable expectation that the Employee will return to perform services for the Company. In general, if the period of leave exceeds six months and the Employee's right to reemployment is not provided either by statute or by contract, the employment relationship is deemed to terminate on the first date immediately following such six-month period.

Whether a termination of employment has occurred is determined based on whether the facts and circumstances indicate that the Company and Employee reasonably anticipated that no further services would be performed after a certain date. An Employee is presumed to have Separated From Service where the level of bona fide services performed decreases to a level equal to 20 percent or less of the average level of services performed by the Employee during the immediately preceding 36-month period (or the full period of services to the Company if the Employee has been providing services to the Company less than 36 months). Facts and circumstances to be considered in making this determination include, but are not limited to, whether the Employee continues to be treated as an Employee for other purposes (such as continuation of salary and participation in Employee benefit programs), whether similarly situated Employees have been treated consistently, and whether the Employee is permitted, and realistically available, to perform services for other Companies in the same line of business. An Employee will be presumed not to have separated from service where the level of bona fide services performed continues at a level that is 50 percent or more of the average level of service performed by the Employee during the immediately preceding 36-month period. No presumption applies to a decrease in the level of bona fide services performed to a level that is more than 20 percent and less than 50 percent of the average level of bona fide services performed during the immediately preceding 36-month period. The presumption is rebuttable by demonstrating that the Company and the Employee reasonably anticipated that as of a certain date the level of bona fide services would be reduced permanently to a level less than or equal to 20 percent of the average level of bona fide services provided during the immediately preceding 36-month period or full period of services provided to the Company if the Employee has been providing services to the Company for a period of less than 36 months (or that the level of bona fide services would not be so reduced).



**Exhibit 31.1**

**CERTIFICATIONS OF CHIEF EXECUTIVE OFFICER  
PURSUANT TO RULE 13a-14(a)**

I, Kurt L. Darrow, certify that:

1. I have reviewed this quarterly report on Form 10-Q of La-Z-Boy Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 17, 2009

/s/ Kurt L. Darrow  
Kurt L. Darrow  
Chief Executive Officer

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**Exhibit 31.2**

**CERTIFICATIONS OF CHIEF FINANCIAL OFFICER  
PURSUANT TO RULE 13a-14(a)**

I, Louis M. Riccio, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of La-Z-Boy Incorporated;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 17, 2009

/s/ Louis M. Riccio, Jr.  
Louis M. Riccio, Jr.  
Chief Financial Officer

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CERTIFICATION OF EXECUTIVE OFFICERS\*

Pursuant to 18 U.S.C. section 1350, each of the undersigned officers of La-Z-Boy Incorporated (the "Company") hereby certifies, to such officer's knowledge, that the Company's Quarterly Report on Form 10-Q for the period ended October 24, 2009 (the "Report") fully complies with the requirements of section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kurt L. Darrow

\_\_\_\_\_  
Kurt L. Darrow  
President and Chief Executive Officer  
November 17, 2009

/s/ Louis M. Riccio, Jr.

\_\_\_\_\_  
Louis M. Riccio, Jr.  
Senior Vice President and Chief Financial Officer  
November 17, 2009

\*The foregoing certification is being furnished solely pursuant to 18 U.S.C. section 1350 and is not being filed as part of the Report or as a separate disclosure document.

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